

INDEPENDENT PLANNING COMMISSION NSW  
**ANNUAL REPORT**  
**2019–2020**



New South Wales Government  
Independent Planning Commission





**New South Wales Government**  
Independent Planning Commission

The Hon Rob Stokes MP  
Minister for Planning and Public Spaces  
Parliament House  
SYDNEY NSW 2000

Dear Minister

In accordance with the *Annual Reports (Statutory Bodies) Act 1984* and Schedule 2, Clause 7 (1) of the *Environmental Planning and Assessment Act 1979*, I am pleased to present the Annual Report of the Independent Planning Commission.

This report provides an account of the work undertaken by the Commission during the 2019–20 financial year.

I would like to record my appreciation of the contributions of my fellow Commissioners, in particular Mr Peter Duncan AM, who was Acting Chair from February to July 2020. I also note the significant contributions of the work of the Office of the Independent Planning Commission in supporting the Commission; the Departments and Agencies that supply material for the Commission, particularly the Department of Planning, Industry & Environment; and the individuals, professional and industry bodies, and community groups that make submissions and presentations to the Commission.

Yours sincerely

Mary O'Kane  
Chair  
**Independent Planning Commission NSW**

# CHAIR'S OVERVIEW

## 2019-20 has been an important year for the Independent Planning Commission.

### Review of IPC

The Independent Planning Commission has undergone substantial transformation to its operations and structure over the year. This follows a comprehensive Review of the IPC by the NSW Productivity Commissioner which reaffirmed the value of having an independent decision-making body for contentious state significant development.

That Review followed a series of high-profile determinations, which drew criticism from key industry and stakeholder groups.

We've worked diligently to implement the Review's recommendations to build confidence in the Commission and the decisions it makes still further.

The most significant reforms, which seek to strengthen the Commission's independence and governance and improve its overall performance – including establishing the Office of the IPC as a separate agency under the *Government Sector Employment Act 2013* and installing the Chair as agency head – have already been implemented.

Some of the other reforms, including technological changes to support improved processes and efficiency, are ongoing.

### Minister's Statement of Expectations

In May, the Minister for Planning and Public Spaces provided his new Statement of Expectations to the Commission. It outlines his expectations in relation to the purpose, functions and roles of the Commission, as well as key governance and performance objectives in determining SSD applications.

Notably, it sets new timeframes for decision-making ranging from five weeks (35 days) for 'routine' determinations, to eight weeks (56 days) for

determinations requiring a public meeting, and 12 weeks (84 days) for determinations requiring a public hearing. Requests for advice need to be completed within five weeks (35 days).

### Commissioners

Thirty-three Commissioners served on the IPC in 2019-20: 22 men and 11 women.

There were no new appointments to the Commission during that period; however, six Commissioners came to the end of their terms: Mr Alan Coutts, Mr George Gates, Mr Gordon Kirkby, Ms Robyn Kruk AO (resignation), Dr Ian Lavering and Associate Professor Brett Whelan.

I thank them for their dedicated service to the Commission and the people of NSW and wish them well for their future endeavours.

### Caseload

The Commission's caseload was down considerably on the previous year. In 2019-20, the Commission completed 54 cases (compared to 65 in 2018-19), including:

- the determination of 43 SSD and modification applications
- 11 pieces of advice.

Some of the contentious cases considered by the Commission included the Bylong Coal Project, Star Casino Ritz Carlton development, United Wambo Open Cut Coal Mine Project, Rix's Creek Coal Mine Extension and the New England Solar Farm.

The Commission approved SSD with capital investment value of at least \$4.25 billion and projected to create more than 15,404 construction and operational jobs in 2019-20.



## Community consultation

The Commission introduced its Community Participation Plan in November last year which sets out when and how the community can participate in our processes. In adopting this Plan, we continue to acknowledge the importance of ongoing consultation with our stakeholders to ensure the Commission's decision-making processes remain inclusive, representative and considerate of the diversity of views within the community.

We held public meetings for 11 cases – including our first ever electronic public meeting (EPM) for the Brandy Hill Quarry Expansion Project.

In light of strict bans on public gatherings and social distancing guidelines introduced in response to the COVID-19 (Coronavirus) pandemic, the Commission found new ways to engage with interested individuals and/or groups and ensure their views could still be heard.

The Brandy Hill EPM, which involved Commissioners hosting livestreamed proceedings from a broadcast studio and registered speakers presenting to the Panel via videoconference or telephone, was very successful and is the model for public hearings and meetings for the foreseeable future.

## Moving forward

It's been an incredibly busy and, at times, challenging year for the Commission.

I would like to thank my colleagues on the Commission and the staff within the Office of the IPC for their hard work over the past 12 months. I would particularly like to thank Mr Peter Duncan AM for his wonderful leadership as Acting Chair of the Commission whilst I was co-leading the NSW Bushfire Inquiry for the first half of 2020; as well as Dr Sam McLean, Executive Director, Office of the IPC, for her leadership through a period of great change.

We're working as a team to strengthen the culture of excellence and continuous improvement within the Commission. Embracing new performance benchmarks, streamlining processes and ensuring greater accountability is, we believe, key to establishing the Commission as an exemplar consent authority which is trusted by government, industry and the community to make planning decisions in the best interests of NSW and its people.

---

Mary O'Kane  
Chair  
**Independent Planning Commission NSW**



Commissioners Peter Duncan AM (Panel Chair), Annelise Tuor and Steve O'Connor hosted the Commission's first ever Electronic Public Meeting as part of their consideration of the proposed Brandy Hill Quarry expansion.

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Independent Planning Commission

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A close-up photograph of a brown paper bag, partially open, with the text "WHO WE ARE" overlaid in white. The bag is the central focus, with its textured surface and folded edges clearly visible. The background is dark, making the bag and the white text stand out. The text is in a bold, sans-serif font, arranged in two lines: "WHO WE" on the top line and "ARE" on the bottom line.

# WHO WE ARE

# WHO WE ARE

## CHARTER

The Independent Planning Commission of NSW was established under the *Environmental Planning and Assessment Act 1979* on 1 March 2018 as a consent authority for state significant development in New South Wales.

The Commission is not subject to direction or control of the Minister for Planning and Public Spaces or any government agency, except in relation to procedural matters as set out under the *Environmental Planning and Assessment Act 1979*.

The Commission has a Statement of Expectations from the Minister.

## FUNCTION

The key functions of the Independent Planning Commission are to:

- determine State significant development applications where there is significant opposition from the community
- conduct public hearings for development applications and other planning and development matters, or
- provide independent advice on any planning matter (but not development applications), when requested by the Minister for Planning and Public Spaces or Secretary of the Department of Planning, Industry and Environment.

### The Commission as a consent authority

The State's planning laws clearly identify which State significant development applications are to be determined by the Independent Planning Commission and which are delegated to the Department of Planning, Industry and Environment (the Department) to determine.

The Independent Planning Commission is the consent authority for State significant development applications in circumstances where:

- there are 50 or more 'unique' public objections to the SSD application, and/or
- the Applicant has disclosed a reportable political donation, and/or
- the local Council has objected to the SSD

application and has not rescinded that objection following exhibition.

In circumstances where a Council has rescinded its objection following exhibition of the application – and Council's objection was the only reason for the Commission to be the consent authority – the SSD application would be delegated back to the Department for determination.

The Commission will also continue to be the consent authority for modification applications in circumstances where the applicant has disclosed a reportable political donation. All other modification applications will be delegated to the Department for determination.

The Commission will independently determine each application on its individual merits and in accordance with legislation and current government policy.

## PURPOSE

To provide high quality determinations and advice that meet the objects of the *Environmental Planning and Assessment Act 1979*, build and maintain trust in the NSW planning system, and deliver on the following objectives:

- independent and objective decision making
- openness and transparency in the operations of the Office of the Commission
- delivering robust and timely determinations within the legislative and Government policy framework to best serve the people of NSW
- encouraging effective community and other stakeholder participation to inform Commission determinations and advice.

## VALUES

The Commission's values are reflected in the way its members and staff act and carry out their duties.

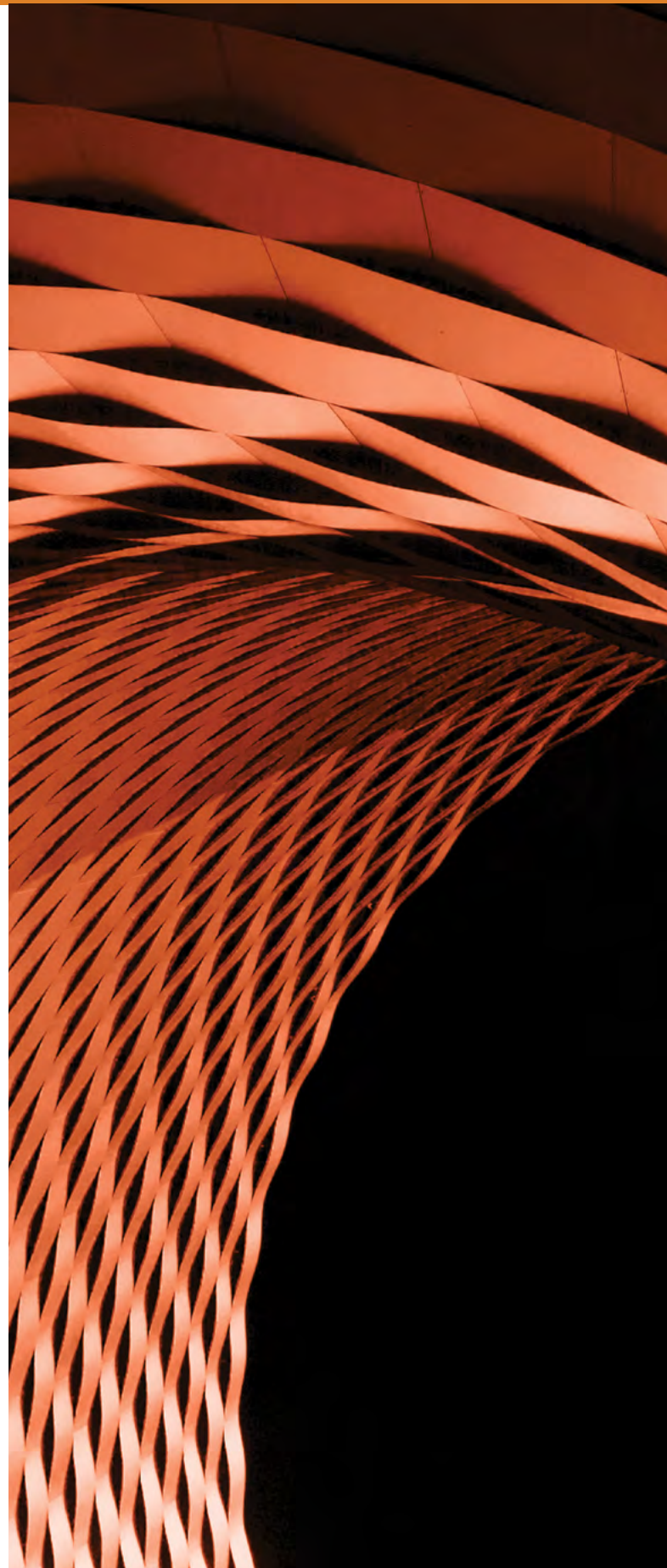
**Independence** – Commissioners are independent and objective in the decisions they make and advice they provide. The Office of the Independent Planning Commission is separate from other government departments and agencies.



**Integrity** – our processes are undertaken with a high degree of openness and transparency and in line with ethical conduct.

**Engagement** – we encourage and facilitate stakeholder participation in decision-making processes and in providing feedback on our policies and procedures.

**Quality** – the Commission makes fair, timely and robust decisions, and instils a work culture of excellence and continuous improvement.







# REVIEW OF COMMISSION

# REVIEW OF COMMISSION

## REVIEW OF THE COMMISSION

### About the Review

In October 2019, the Minister for Planning and Public Spaces, the Hon Rob Stokes MP, asked the state's Productivity Commissioner to conduct a review of the Independent Planning Commission NSW. This followed an administrative error by the Commission in announcing its determination of the Rix's Creek South Continuation of Mining Project before the formal consultation period had closed.

Mr Peter Achterstraat AM finalised his Review in December 2019, which examined, among other things, whether it is in the public interest to maintain an Independent Planning Commission and the operations and processes of the Commission in the State's planning framework.

On 1 February 2020, the Minister announced the NSW Government had accepted all the Review's recommendations – and that key changes to the Commission would include:

- establishing the Office of the Commission as a separate and independent agency, with its chair accountable to the Minister for Planning and Public Spaces and responsible for delivering on the Government's agreed objectives and performance measures
- clarifying roles - with the Commission to act as a decision-maker on the State's most controversial projects rather than re-assessing the Department's technical work
- eliminating bureaucratic double handling with the introduction of a single-stage public hearing process
- ensuring only the most complex and contentious projects are referred to the Commission by raising the referral threshold to 50 unique community objections, and
- introducing accountability benchmarks for decision-making timeframes to ensure timely determinations.

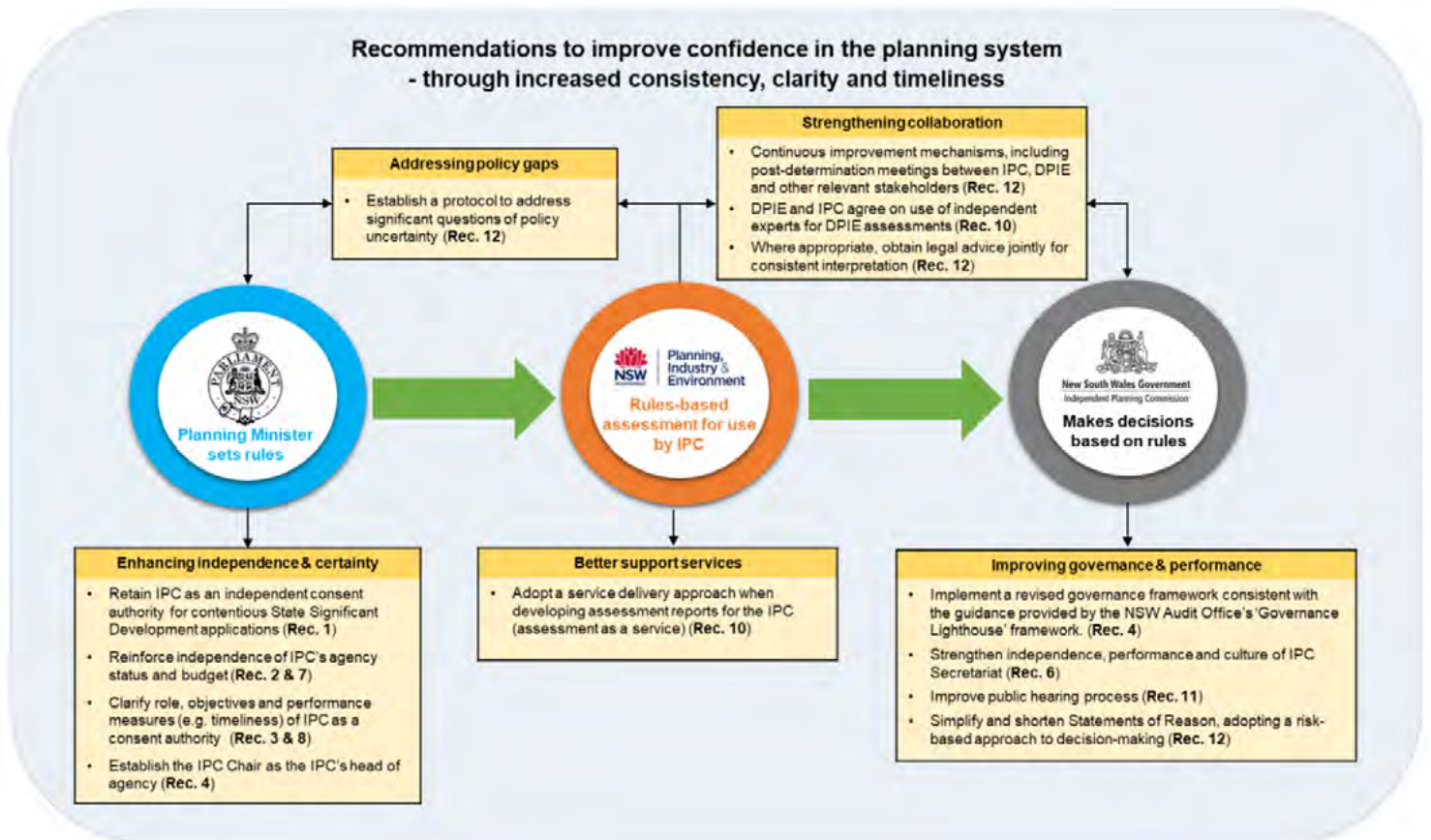
### Following the Review

Acting Commission Chair, Mr Peter Duncan AM, led the implementation of the recommendations from the Review. Mr Duncan was acting Chair of the Commission while Professor Mary O'Kane AC headed up an independent inquiry into the catastrophic 2019-2020 bushfire season alongside former NSW Police Force Deputy Commissioner Dave Owens PSM.

Mr Duncan is a long-serving Commissioner of the IPC and a former Chief Executive of Roads and Maritime Services, Director-General of the Department of Services Technology and Administration NSW, and Deputy Director General of the Department of Premier and Cabinet.

Mr Duncan welcomed the Review's findings and committed to implementing the recommendations in full to build confidence in the Commission and the decisions it makes.

Figure 1 A summary of the Productivity Commissioner’s recommendations to improve confidence in the NSW Planning System.



# REVIEW OF COMMISSION

## Status of implementation of recommendations

**Table 1** shows the progress made as at 30 June 2020 in implementing the recommendations of the Productivity Commissioner's Review of the IPC.

Table 1 Progress made as at 30 June 2020.

Independent Planning Commission	
Recommendation	Actions completed as at 30 June 2020
1. Confirmation that the Commission plays an important role in maintaining the integrity of the planning system and should be retained as an independent decision-making body for contentious State significant developments	<ul style="list-style-type: none"> <li>No action required by the Commission.</li> </ul>
2. Reinforce the independence of the Commission by formally establishing it as a stand-alone agency	<ul style="list-style-type: none"> <li>The Government has amended the <i>Government Sector Employment Act 2013</i> and established the Office of the Commission as a separate agency, with an effective date of 1 July 2020.</li> </ul>
3. Bring clarity to the role and purpose of the Commission: <ul style="list-style-type: none"> <li>the Commission should operate in line with formal Ministerial directions and to an agreed set of performance measures</li> </ul>	<ul style="list-style-type: none"> <li>On 7 May 2020 the Minister issued a Statement of Expectations including clear timeframe KPIs specifying the length of time the Office of the Commission should take to complete determinations and a request for qualitative KPIs on engagement.</li> </ul>
4. Formalise the IPC's governance arrangements: <ul style="list-style-type: none"> <li>establish the chair as the head of the agency, with accountability to the Minister for performance of Commissioners and the IPC Secretariat</li> <li>develop improved governance in line with the NSW Government's 'Governance Lighthouse' model</li> </ul>	<ul style="list-style-type: none"> <li>With the establishment of the Office of the Commission as a separate agency on 1 July 2020, the Chair of the Commission becomes the agency head (including the Office of the IPC), directly accountable to the Minister for the performance of the agency as required in the Minister's Statement of Expectations.</li> <li>The Commission has established a Risk and Compliance Committee tasked with overseeing the Commission's performance against key measures and its management of associated risks.</li> <li>A gap analysis has been undertaken of Commission governance practices against the Audit Office 'Governance Lighthouse' guidelines, and a revised set of governance policies has been developed.</li> </ul>





## Independent Planning Commission

Recommendation	Actions completed as at 30 June 2020
<p>5. Continue to enhance the efficiency and effectiveness of the IPC Commissioner pool:</p> <ul style="list-style-type: none"> <li>• transition to a smaller pool of Commissioners</li> <li>• review the Commissioners remuneration model</li> <li>• improve conflict of interest management for Commissioners</li> </ul>	<ul style="list-style-type: none"> <li>• Analysis of matters which the Commission expects to have in its caseload, and the level of resource required, has been completed and will inform the future number of Commissioners and the balance of skills and experience required.</li> <li>• Government is making changes to the Commissioner pool as a staged process,</li> <li>• The remuneration model has been reviewed in consultation with the Public Service Commissioner. Case types have been identified to inform guidance to Panels on expected IPC Commissioner hours. The Public Service Commissioner has endorsed the proposed remuneration model amendments. Note: there is no change to rates of remuneration.</li> <li>• A review of Conflict of Interest policies and procedures has been completed by independent and in-house legal counsel and the Risk and Compliance Committee and found to be appropriate. The Commission's Conflict of Interest policies will be continually reviewed and updated as appropriate.</li> </ul>
<p>6. Strengthen the IPC Secretariat:</p> <ul style="list-style-type: none"> <li>• strengthen the IPC Secretariat's independence from DPIE</li> <li>• improve internal systems and procedures</li> <li>• Build a culture of excellence and rename the Secretariat to better reflect its function</li> </ul>	<ul style="list-style-type: none"> <li>• With the establishment of the Commission as a separate agency on 1 July 2020, existing Commission staff transfer from Department of Planning, Industry and Environment (DPIE)</li> <li>• All business processes have been mapped in detail and are being implemented as work instructions, and also to scope technology support needs.</li> <li>• The Secretariat has been renamed the Office of the Independent Planning Commission.</li> <li>• A culture survey and workshop have been held to inform the Culture Action Plan, which is now in place to build an 'empowered and risk aware' culture.</li> </ul>
<p>7. Ensure the IPC's financial arrangements support its independent role and functions:</p> <ul style="list-style-type: none"> <li>• establish IPC as a separate agency under the Government Sector Finance Act</li> <li>• Review and revise the IPC's budget to ensure it is adequately resourced</li> </ul>	<ul style="list-style-type: none"> <li>• In line with the change to GSE Agency status, the Commission is now also a Government Sector Finance agency. A new regulation has been made in July 2020 listing the Commission as a separate Government Sector Finance agency.</li> <li>• A review of budget needs has been completed (with the exception of ICT workflow system costs (in progress)).</li> <li>• A revised budget has been agreed and will be provided through DPIE (including uplifts for litigation costs, caseload and ICT)</li> </ul>

# REVIEW OF COMMISSION

## Independent Planning Commission

### Recommendation

### Actions completed as at 30 June 2020

8. Optimise IPC workload and focus it more clearly on contentious State significant developments:

- amend SEPP clauses to allow councils to rescind objections
- raise the threshold for unique objections from 25 to 50
- delegate modification applications to DPIE
- discontinue referrals to IPC for advice (excluding those related to the Mining and Petroleum Gateway panel)

- The necessary SEPP amendments were made and the Commission enacted the necessary delegations to DPIE.

9. Improve systems and processes and continue development of internal policies and procedures, prioritised by business risk:

- develop robust ITC systems (including leveraging the DPIE Planning Services Information Management System)
- develop a consistent approach with DPIE for the collection, monitoring and reporting of performance data

- The Office has completed a significant exercise to map its key processes and identify opportunities for technology support.
- Process reviews and mapping have been completed, including workshops to assess the risk-specific aspects of processes.
- Additional policies and risk register have been developed.
- An ICT Strategy and Plan has been developed in partnership with Nous Consulting and with input from Department of Customer Service and DPIE Executives. Work is under way with DPIE to develop IPC workflow solutions based on DPIE's PSIMS.

10. Minimise IPC re-assessment and potential delays:

- DPIE to adopt a 'service delivery' approach when undertaking assessments for IPC ('assessment as a service')
- revise the IPC/DPIE MOU to specify respective functions and set out key performance indicators for the timing of DPIE responses to IPC requests for further information
- agree on independent experts to be drawn on by DPIE in undertaking assessments

- The Commission and DPIE have revised their MOU to support more efficient and effective interaction in line with the recommendations of the Review.
- Administrative arrangements support the MOU and detail the operational arrangements between the Commission and DPIE, including service levels expected in requests from the Commission to DPIE.



## Independent Planning Commission

Recommendation	Actions completed as at 30 June 2020
<p>11. Improve public hearings:</p> <ul style="list-style-type: none"> <li>by reverting to single stage hearings only and facilitating a more interrogative hearing process</li> </ul>	<ul style="list-style-type: none"> <li>A revised public hearing guideline has been developed (including reversion to single stage hearings) to support more interrogative engagement from the Commission panel members. Relevant discussions have been held with stakeholders. This was made public on 10 March 2020.</li> <li>(NB: hearings procedures also changed to respond to COVID-19 and enable electronic hearings under a revised regulation).</li> <li>The Electronic Public Meeting process was successfully trialled for the Brandy Hill Quarry Expansion Project on 12 June 2020, and it received a positive assessment report by Newgate Communications.</li> </ul>
<p>12. Enhance the rigour and timeliness of decision-making:</p> <ul style="list-style-type: none"> <li>establish a protocol so that areas of policy uncertainty can be resolved, while ensuring separation of roles of DPIE, IPC and Minister</li> <li>where appropriate, IPC and DPIE to obtain legal advice jointly to ensure consistency of interpretation</li> <li>IPC should consider simplifying and shortening the Statement of Reasons</li> <li>implement feedback loops and continuous improvement mechanisms, including Chair oversight of panel decisions (while retaining panel independence) and post determination debriefs with DPIE.</li> </ul>	<ul style="list-style-type: none"> <li>A policy resolution protocol has been agreed with DPIE and included in the Administrative Arrangements</li> <li>A process has been agreed with DPIE and included in the Administrative Arrangements to allow the Commission and DPIE to obtain legal advice jointly where appropriate</li> <li>The Commission has now revised its Statement of Reasons drafting guidelines and will continue to review them to ensure that their weight matches the complexity of cases, and that they remain accessible and robust.</li> <li>The post-case review process has been formalised and is included in the Administrative Arrangements.</li> <li>A Chair oversight protocol has been developed in consultation with Commissioners.</li> </ul>

# REVIEW OF COMMISSION

## **Office of the Independent Planning Commission NSW**

The Office of the Independent Planning Commission (OIPC) was set up as a separate agency under the *Government Sector Employment Act 2013* on 1 July 2020. This was in direct response to Recommendation 2 of the Productivity Commissioner's Review of the IPC.

The OIPC provides professional and technical support to the Commission and its members. It is the main point of contact for the public and Government agencies.

The OIPC coordinates and facilitates the Commission's decision-making processes and aims to provide efficient, transparent and high-performing support services.

## **Minister's Statement of Expectations**

On 14 May 2020, the Minister published his *Statement of Expectations for the Commission*.

The document describes the Minister's expectations in relation to the purpose, functions and roles of the Commission, as well as key governance and performance objectives to improve the effectiveness of the Commission in determining contentious State significant development applications and providing independent expert advice, when required.

This Statement of Expectations applies for the period from 1 May 2020 to 30 June 2021, or until otherwise amended.

## **Memorandum of Understanding with the Department of Planning, Industry & Environment**

Both the Planning and Assessments Group within the Department and the Commission undertake functions that implement the *Environmental Planning and Assessment Act 1979*.

A new Memorandum of Understanding (MoU) between the Department and Commission has been signed to clarify how the two agencies will work together when required under the Act to interact, in order to exercise their responsibilities with an emphasis on quality, probity, timeliness and transparency.

This MoU is subject to the responsibilities of the Department and the Commission under the Act and any other NSW legislation.



Commissioners Steve O'Connor (Panel Chair), John Hann and Professor Snow Barlow inspected the site of the proposed Narrabri Gas Project, in north-western NSW, in mid-2020.





# COMMISSION STRUCTURE AND MEMBERS

# COMMISSION STRUCTURE AND MEMBERS



## CONSTITUTION OF THE COMMISSION

Members of the Commission are appointed by the Minister for Planning and Public Spaces based on their qualifications and considerable expertise in a diverse range of fields. One member is appointed as the Chair of the Commission.

Under section 2.8 of the *Environmental Planning and Assessment Act 1979*:

“Each member is to have expertise in at least one area of planning, architecture, heritage, the environment, urban design, land economics, soil or agricultural science, hydro-geology (sic), mining or petroleum development, traffic and transport, law, engineering, tourism or government and public administration.

In appointing a member of the Commission, the Minister is to have regard to the need to have a range of expertise represented among the Commission’s members.

The Minister may appoint additional members of the Commission for the purposes of exercising specific functions of the Commission. An additional member is not required to have expertise in an area referred to in this section but is required to have expertise in an area relevant to the functions the member is to exercise.”

Members are individually appointed for terms of up to three years and cannot serve more than six years in total.

### Constitution of the Commission for each matter

The Chair of the Commission appoints members to constitute the Commission for each case.

When appointing Members to a Panel to determine a particular development application or provide advice on a planning matter, the Chair will ordinarily take the following matters into account:

- (where possible) ensuring gender balance on panels, particularly for matters where a public meeting or public hearing are being held, and





- ensuring there is a balance of Members with:
  - governance skills, including leadership experience
  - a good understanding of the NSW planning process (including the *Environmental Planning and Assessment Act*).

Generally, the Chair will appoint:

- at least two members, for:
  - the carrying out of a public hearing
  - the determination of a development application, or
  - the making of a local environmental plan
- at least one member, for:
  - the determination of a modification application
  - preparing advice to the Minister for Planning and Public Spaces or Secretary of the Department of Planning, Industry and Environment
- the same members to determine an application that were appointed to carry out a public hearing for it unless they are unavailable for any reason, in accordance with the Ministerial Direction (18 October 2013)

According to the Act: “the Chair of the Commission is authorised to nominate another member of the Commission to appoint members to constitute the Commission for a matter – and may do so, as required, for any reason.”

### Commissioners in 2019-20

There were no new Commissioners appointed in 2019-20; however, six Commissioners’ terms ended in the reporting period: Mr Alan Coutts, Mr George Gates, Mr Gordon Kirkby, Ms Robyn Kruk AO (resigned), Dr Ian Lavering and Mr Brett Whelan.

As at 30 June 2020, there was a total of 27 Commissioners – 33% of the Commissioners were female.

**Table 2** provides the names of Commission Members and their lengths of service.

**Appendix 1** provides more information about current Commissioners.

The Mining and Petroleum Gateway Panel remains a sub-committee of the Commission.

Table 2 Members of the Independent Planning Commission 1 July 2019 to 30 June 2020.

Independent Planning Commission	
Members	Period of service
Professor Mary O’Kane AC, Chair	1 February 2018 –
Ms Carol Austin	1 August 2017 –
Professor Snow Barlow*	1 October 2017 –
Mr Ross Carter	3 May 2015 –
Mr Soo-Tee Cheong	1 November 2017 –
Professor Alice Clark*	1 October 2017 –
Mr Peter Cochrane	1 August 2017 –
Mr Alan Coutts	15 November 2013 – 14 December 2019
Mr Peter Duncan AM	1 August 2017 –

# COMMISSION STRUCTURE AND MEMBERS

Independent Planning Commission	
Members	Period of service
Professor Chris Fell AM	26 July 2018 –
Mr George Gates*	1 June 2016 – 25 October 2019
Mr John Hann	3 May 2015 –
Ms Catherine Hird*	1 October 2017 –
Mr Andrew Hutton	3 May 2015 –
Mr Gordon Kirkby	17 February 2014 – 16 February 2020
Ms Robyn Kruk AO	3 November 2014 – 6 September 2019 (resignation)
Dr Ian Lavering*	4 June 2016 – 25 July 2019
Ms Dianne Leeson	1 August 2017 –
Ms Wendy Lewin	26 July 2018 –
Professor Zada Lipman	3 May 2015 –
Professor Helen Lochhead	1 August 2017 –
Professor Richard Mackay AM	1 August 2017 –
Ms Ilona Millar	3 May 2015 –
Mr Russell Miller AM	1 August 2017 –
Mr Steve O'Connor	3 May 2015 –
Mr Adrian Pilton	26 July 2018 –
Mr Tony Pearson	1 August 2017 –
Mr Geoff Sharrock*	1 October 2017 –
Ms Annelise Tuor	1 August 2017 –
Mr Brett Whelan*	1 June 2016 – 25 July 2019
Professor Garry Willgoose*	1 June 2016 –
Dr Peter Williams	1 August 2017 –
Mr Chris Wilson	26 July 2018 –

\* These members sit on the Mining and Petroleum Gateway Panel, which is a sub-committee of the Independent Planning Commission.



## Managing Conflicts

The Commission strives to be independent, informed, consistent and transparent in its decision-making processes. Accordingly, it maintains a high standard of Conflict of Interest disclosure both in general and with reference to cases being dealt with by the Commission. Full details are provided on the Commission's website.

## Commissioner Induction and Meetings

The Commission provides an induction pack and specialised training for new Members to explain the Commission's organisational structure, policies and procedures, and day-to-day operations.

Commission Members meet quarterly to discuss issues arising from recent projects, lessons learned, planning issues and policies relevant to their work. Briefings on policy developments and training on specialised aspects of the Commission's operations are also provided at these meetings.





# PERFORMANCE

# PERFORMANCE

## Caseload

In 2019-20, the Commission worked on a total of 57 cases – 39 new referrals and 18 cases carried forward from the previous financial year: The Commission’s caseload comprised:

- 44 State Significant Development (SSD) applications, including modification applications, for determination
- two determinations with public hearings for the Vickery Extension Project (second and final stage of a multi-stage public hearing) and the Narrabri Gas Project
- 11 requests for advice on planning proposals and other planning-related matters

The chart in **Figure 2** shows the breakdown of new Commission cases by statutory function in 2019-20.

**Figure 3** reveals the number of new cases referred to the Commission was down ~49% year on year.

The bulk of the new referrals were development applications (including modifications) for determination (77%), followed by requests for advice (18%) and public hearings (5%).

Figure 2 Breakdown of new case referrals to Commission by statutory function 2019-20.

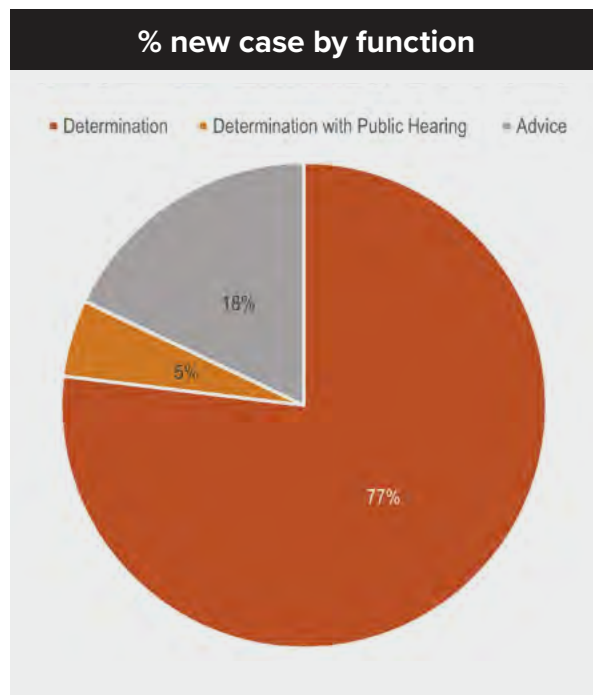
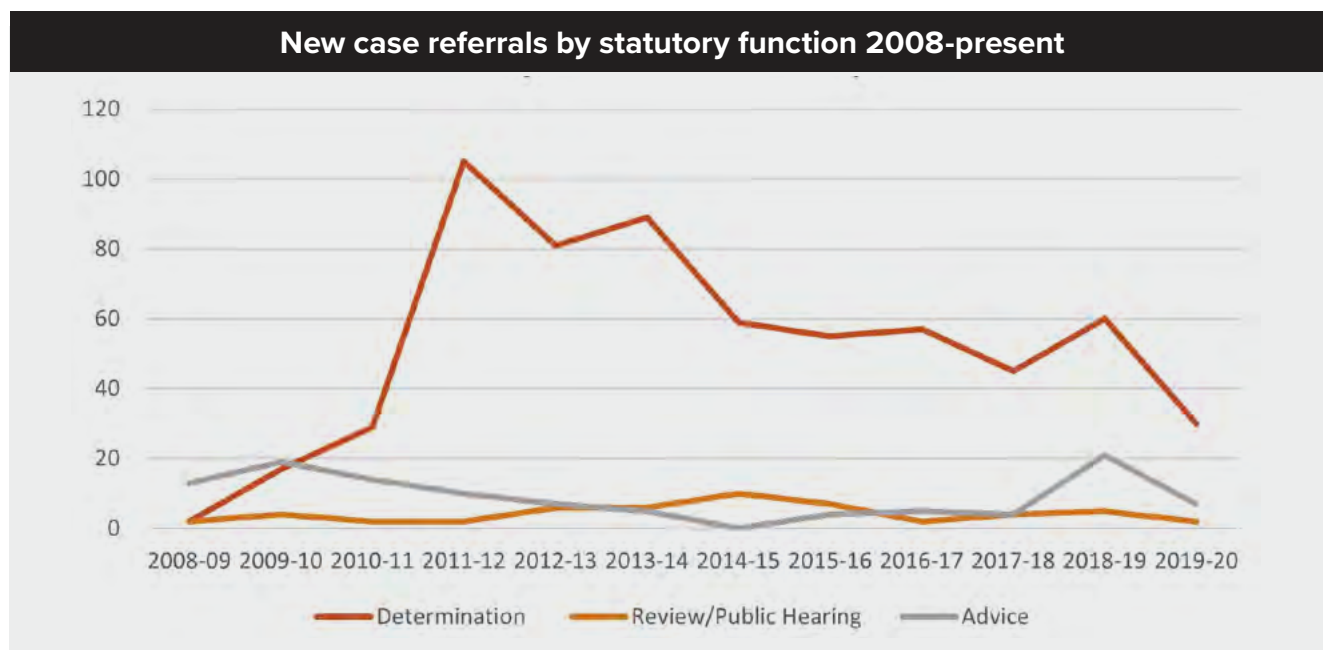


Figure 3 Changing caseload: 2008 to present.



The Commission completed a total of 54 cases in 2019-20. Of the 43 SSD and modification applications determined by the Commission during the reporting period (**Figure 4**):

- seven were approved in accordance with the Department’s recommendations
- 32 were approved in accordance with the Department’s recommendations except the Commission made changes to the Department’s recommended conditions of consent, while
- two were refused in accordance with the Department’s recommendations, and
- two were refused contrary to the Department’s recommendations.

The Minister requested the Commission hold public hearings as part of its determination of two SSD applications referred in 2019-20: the Vickery Extension Project (SSD 7480) and the Narrabri Gas Project (SSD 6456). These matters were still under consideration by the Commission as at 30 June 2020.

The Commission finalised 11 pieces of advice on planning proposals and planning-related matters in 2019-20.

The chart in **Figure 5** shows the status of Commission cases at 30 June 2020

Figure 4 Case determinations by outcome 2019-2020.

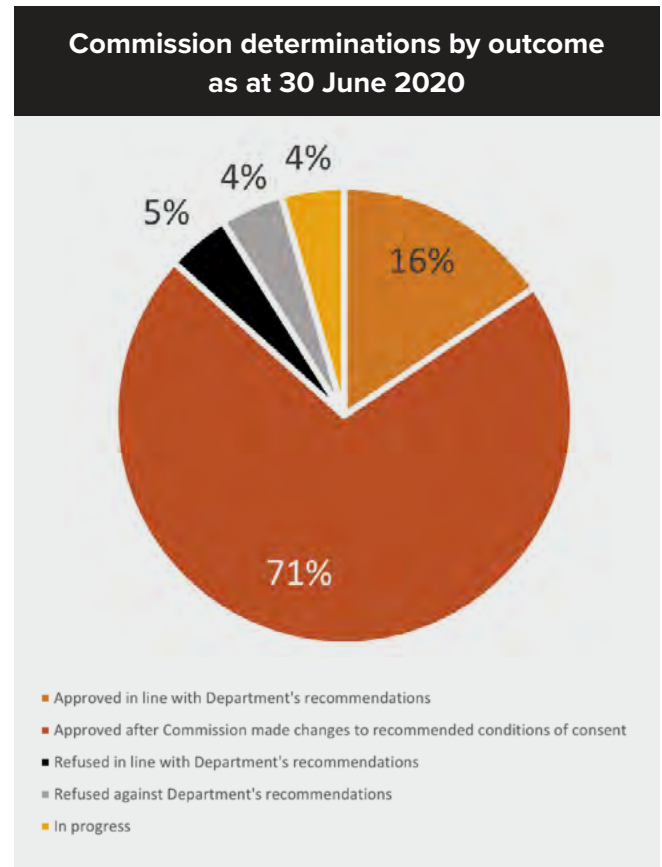
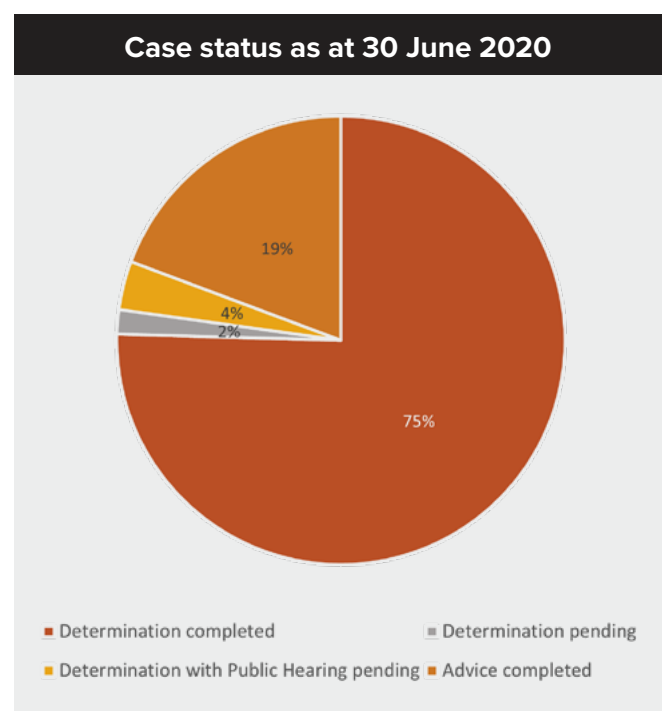


Figure 5 Case status as at 30 June 2020.

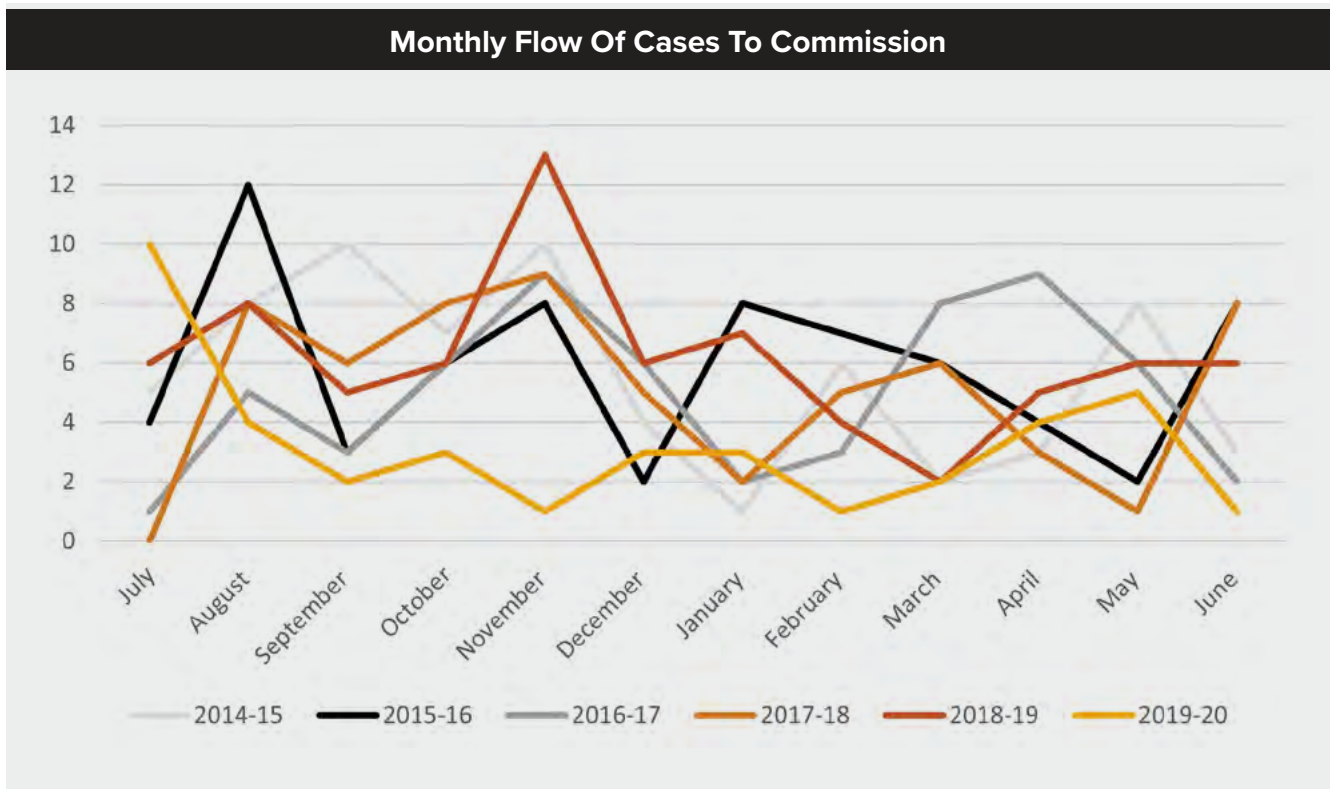


# PERFORMANCE

As previously mentioned, the number of cases referred to the Commission in 2019-20 was down markedly on recent years. After a rush of new cases at the start of the reporting period, **Figure 6** shows the Commission received only a handful of referrals each month between September and March.

A full list of cases finalised during 2019-20 is provided in **Appendix 2**.

*Figure 6 How the flow of cases to Commission has changed over time.*







Commissioners Tony Pearson (Panel Chair), Robyn Kruk AO and Dr Peter Williams listened to community views during a public meeting for the United Wambo Project, which was determined by the Commission in late 2019.

# PERFORMANCE

## Public Hearings & Meetings

Community participation is integral to the decision-making processes of the Commission as a consent authority for state significant development. Public hearings and meetings provide the Commission a tremendous opportunity to hear the community's views about SSD applications, and, particularly, the Department's whole-of-government assessment of those applications and any recommended conditions of consent.

Under the Act, the Minister may formally ask the Commission to hold a public hearing in relation to a development application or any other planning matter at any time. If such a request is made, the Commission must hold a public hearing.

When the Commission, at the request of the Minister, holds a public hearing (including a multistage public hearing) in relation to an SSD application for which it is the consent authority, merit appeal rights in respect of any future decision on that application are extinguished.

The Act does not require the Commission to hold a public meeting before determining other SSD applications; however, the Commission may elect to hold a public meeting if there is significant interest in a case.

The Commission quickly adopted innovative technological solutions to challenges posed by strict requirements for social distancing and bans on public gatherings introduced in response to the COVID-19 (Coronavirus) pandemic. Under its new model for Electronic Public Hearings and Meetings, the Commission will for the foreseeable future host the live-streamed events from a central broadcast studio with stakeholders presenting to the Panel via videoconference or telephone.

These new processes have been designed to maximise inclusiveness and opportunities for representation in an open and transparent way, recognising the importance of understanding differences of opinion on matters before the Commission – although with the compromising on speaker timing, as noted under '*Changes to Public Hearings and Public Meetings during COVID-19 pandemic*' later in this Report.

This aligns with the *Environmental Planning and Assessment Amendment (COVID-19 Planning Bodies) Regulation 2020*, introduced on 30 April 2019, requiring planning bodies, including the Commission, to conduct public hearings and public meetings by electronic means. Under the regulation, a public hearing or public meeting must:

- be held by means of an audio link or audiovisual link, and
- be able to be heard or viewed by electronic means by a member of the public at the time it is held.

As shown in **Table 3**, the Commission held 10 public meetings in 2019-20, including its first ever EPM for the Brandy Hill Quarry Expansion Project. Preparations were also well advanced for the Vickery Extension Project and Narrabri Gas Project EPHs as at 30 June 2020.



Table 3 Public Hearings and Meetings conducted by the Commission in 2019-20.

	Case	Suburb/ Town	Date	Type of Public Hearing/Meeting		Was a site inspection and/or locality tour also conducted?	Final number of registered speakers
				Public Hearing	Public Meeting		
1	White Rock Wind Farm MOD 6	Glen Innes	11/10/2019				3
2	Wahroonga Estate Concept Plan MOD 8	Pymble	7/11/2019				12
3	Nords Wharf Concept Approval MOD 1	Caves Beach	12/2/2020				5
4	Edmondson Park Concept Approval MOD 8	Liverpool	23/9/2019				0
5	St Aloysius' College Redevelopment- SSD 8669	Lavender Bay	8/8/2019				9
6	Brandy Hill Expansion Project SSD-5899	Electronic Public Meeting	12/6/2020				18
7	Rix's Creek South Continuation of Mining Project SSD 6300	Singleton	29/7/2019				37
8	Glendell Coal Mod 4	Singleton	6/2/2020				5
9	Star Casino Redevelopment MOD 13	Sydney	27/8/2019				21
10	New England Solar SSD-9255	Uralla	11/2/2020				4
					Average number of speakers per public meeting / hearing		11.4

# PERFORMANCE

## Timeframes

The Commission's average processing time for determinations with a public meeting was 108 calendar days in 2019-20, up 11% on 2018-19. Cases that did not require a public meeting were finalised much faster.

The average processing time for projects referred to the Commission for determination because a local council had objected was 35 (-17%) calendar days; while it took the Commission, on average, 35 (-31%) calendar days to determine projects which had been referred to it because there had been a reportable political donation.

No public hearings were completed during the reporting period.

The Commission's average processing time for advice matters (not requiring a public meeting) was 47 (-36%) calendar days.

The former Minister for Planning also referred two contentious cemetery proposals at Varroville, in Sydney's southwest, and Wallacia, in Sydney's west, to the Commission for its consideration. The

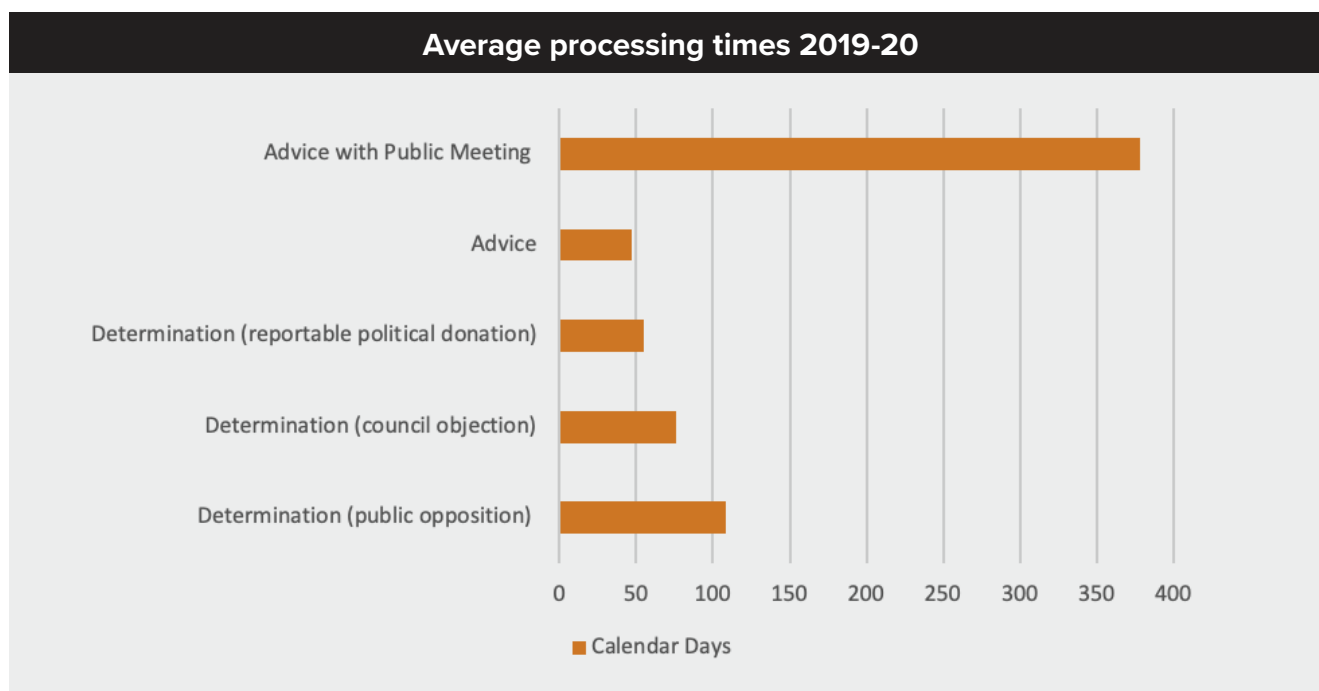
Minister delegated to the Commission his function under Division 4.6 of the Act to provide a direction to the Planning Panel. The Commission referred both development applications to the Department for further assessment. After receiving the Department's final assessment reports, the Commission held public meetings to listen to the community's views. Having considered all the evidence, the Commission then directed the Sydney Western City Planning Panel to approve the proposed Varroville development and refuse the proposed Wallacia development. Due to the complex nature of these two cases, the average processing time was 378 days.

**Figure 7** shows the average processing time for cases by function type in 2019-20.

## New KPIs for Decision-making

The Minister's Statement of Expectations, which took effect on 1 May 2020, introduced new key performance indicators to ensure ongoing timeliness and quality of the Commission's decisions. In meeting these timeframes, the Minister has acknowledged that the Department also has an obligation to ensure the Commission is made aware of upcoming matters,

Figure 7 Average case processing times in calendar days.





provide adequate assessment documentation and respond to information requests in a timely manner, in accordance with the Memorandum of Understanding between the Department and the Commission.

### State Significant Development Determinations

From the date of the provision of the Department's Assessment Report (excluding any time where the Commission has requested further information from the Department or the Applicant), the Commission is now expected to meet (as an annual rolling average) the following timeframes for determination:

- five weeks (35 calendar days) for routine determinations (no public meeting or hearing) and modifications with political donations
- eight weeks (56 calendar days) for determinations subject to a public meeting, and
- 12 weeks (84 calendar days) for determinations subject to a public hearing.

The Commission was referred three cases post 1 May 2020 that were required to be determined within the new timeframes set out above. One case, which included a public meeting, was determined in 55 calendar days, while two other 'routine' determinations were made in 29 and 34 days respectively.

### Gateway and Rezoning Reviews

The Commission is expected to provide its advice to the Planning Secretary within:

- five weeks (35 calendar days) including any meetings and preparation of the advice (unless otherwise agreed with the Planning Secretary and excluding any time where the Commission has requested further information from the Department, Council or the Applicant)

The Commission received one request for advice post 1 May 2020 which was subject to the new KPIs. That request was completed in 23 days, 12 days ahead of schedule.

### Mining and Petroleum Gateway Certificates

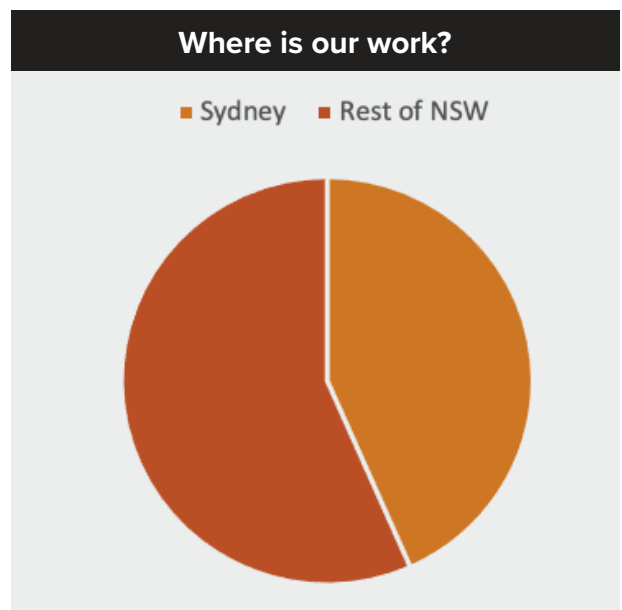
Timeframes for the determination of Gateway Certificate Applications are specified in *State Environmental Planning Policy (Mining, Petroleum Production and Extractive Industries) 2007*. In meeting these timeframes, the Minister has acknowledged the Department also has an obligation to ensure the Commission is made aware of upcoming matters, provide adequate assessment documentation and respond to information requests in a timely manner, in accordance with the Memorandum of Understanding between the Department and the Commission.

### Location of Cases

The Commission's work has again been spread right across New South Wales, although more of that work has been focussed on metropolitan Sydney than in recent years.

Of the 57 cases the Commission worked on in 2019-20, 36 were in the Sydney metropolitan area and 21 were in regional and rural NSW. The chart in **Figure 8** shows this breakdown.

Figure 8 The Commission's caseload: Sydney Metropolitan Area v Rest of NSW 2019-20.



# PERFORMANCE

## Type of cases

The Commission has worked on a diverse range of cases in 2019-20. As shown in **Figure 9**, these cases generally fall into one of the following categories:

- resources (e.g. gas extraction, mining)
- urban development (Sydney Metro or Regional/Rural)
- industrial
- infrastructure (e.g. solar farm, wind farm, gas pipeline, hospital, schools)
- other (eg. cultural)

The Commission's work has focussed on 31 NSW local government areas in 2019-20, as shown in **Figure 10**.

Figure 9 The Commission's caseload by type and function 2019-20

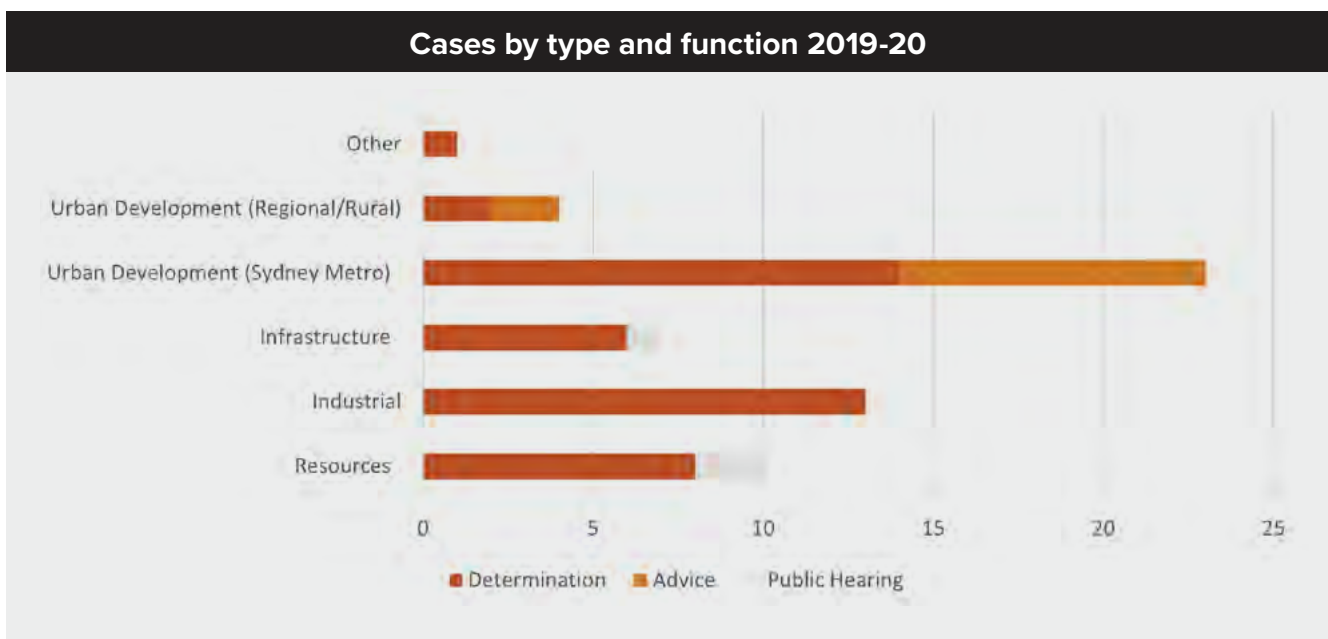


Figure 10 The Commission's caseload by LGA and type 2019-20

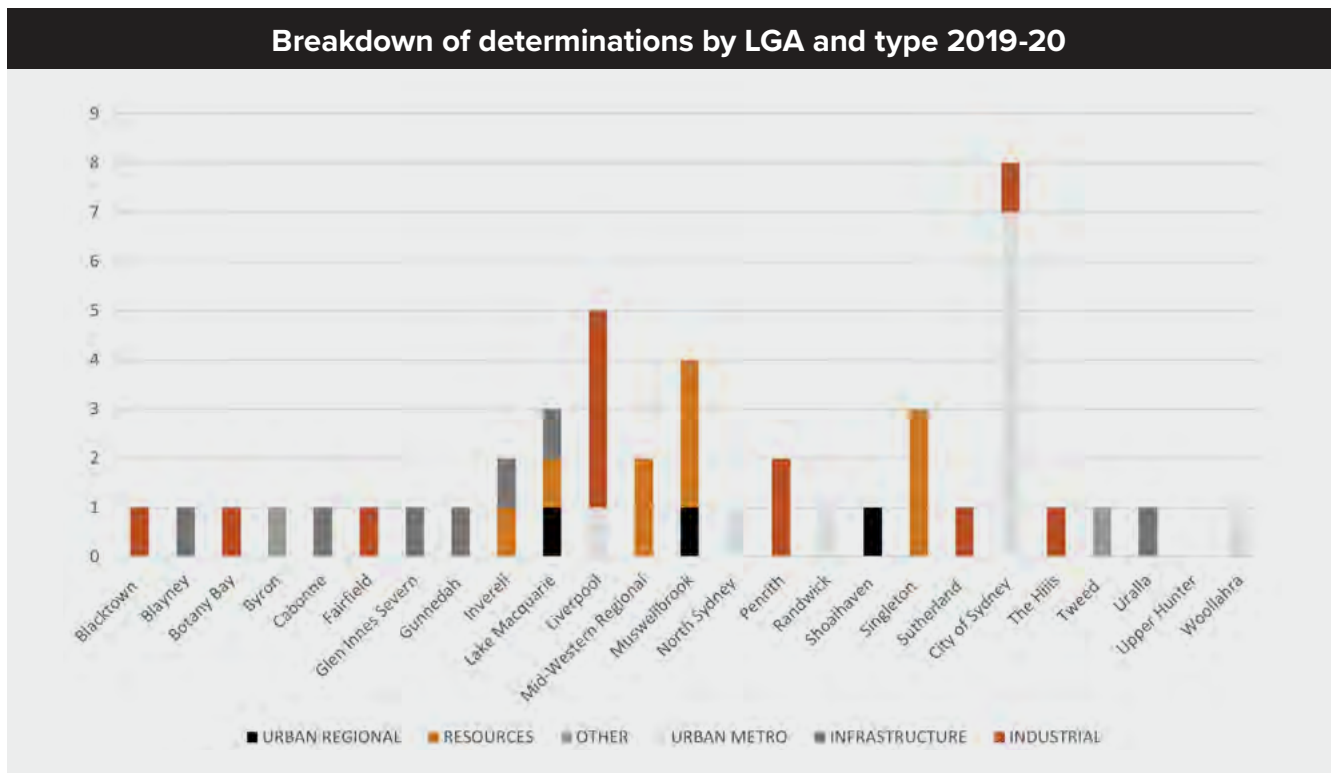
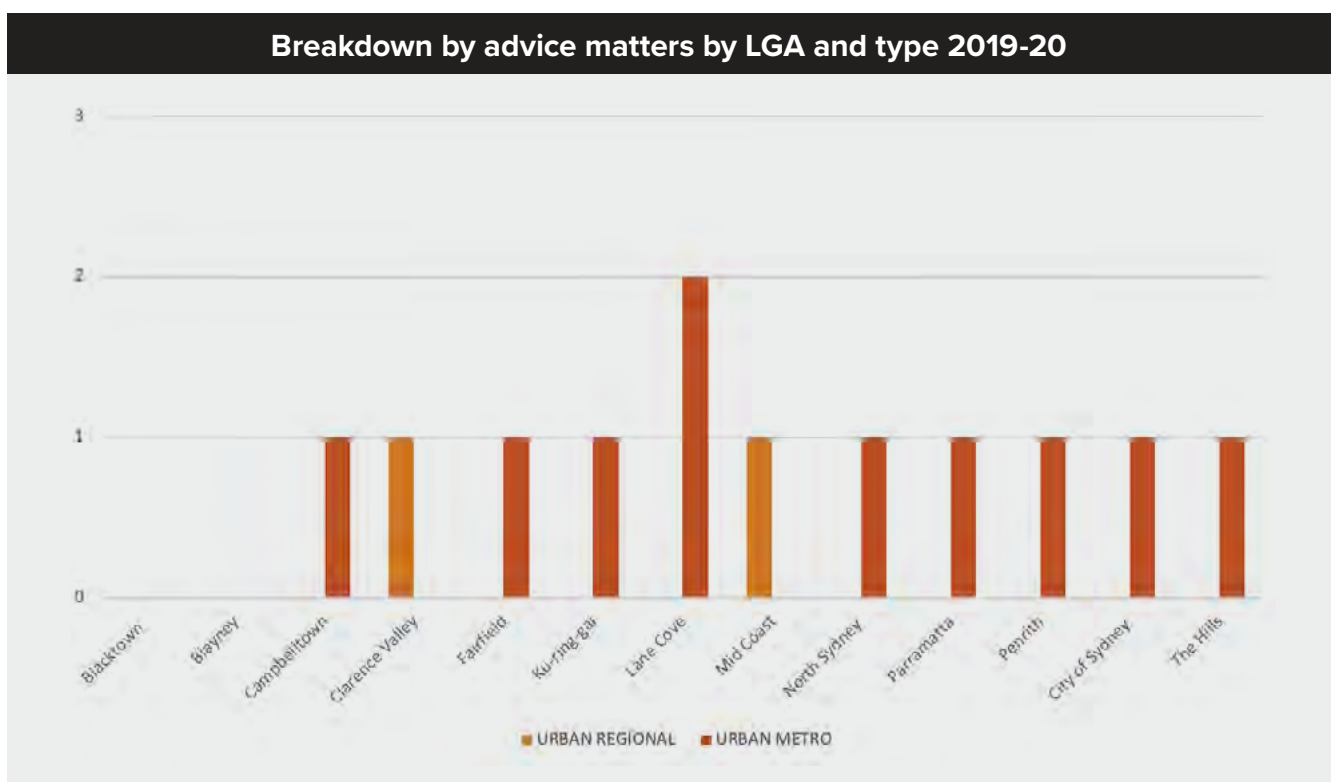
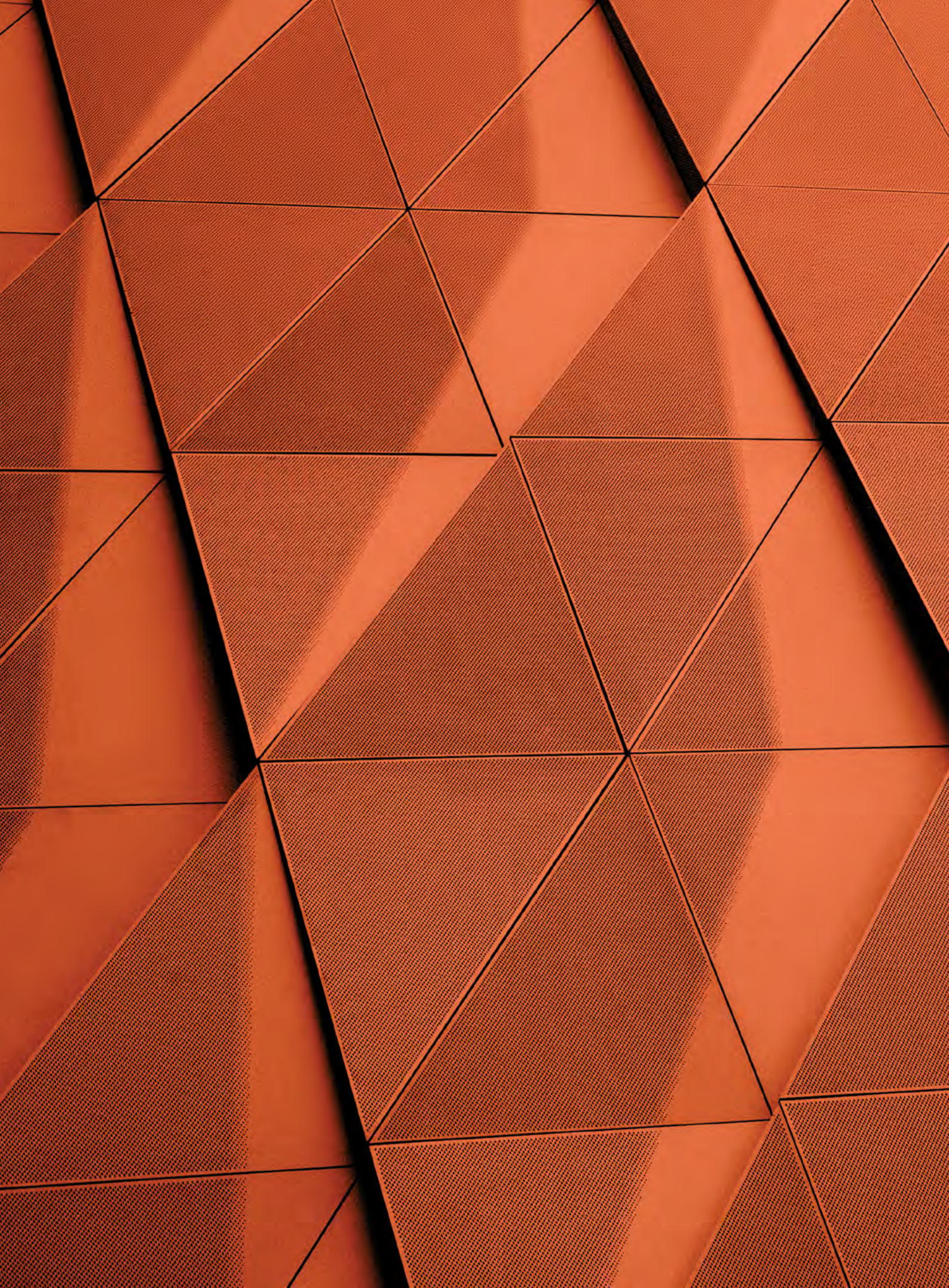


Figure 11 The Commission's requests for advice by LGA and type 2019-20









# POLICIES AND PROCEDURES

# POLICIES AND PROCEDURES

The Commission undertakes regular consultation and engagement with key stakeholders, including state and local government, industry bodies and environmental action groups, to seek their input on how it could improve its policies and processes to build community confidence in the decisions it makes.

As a direct result of their constructive feedback, the Commission has refined a number of its policies with the aim of being more open and transparent, including its:

- Community Participation Plan
- Public Hearing Guidelines
- Meeting Record Policy
- Privacy Statement
- Additional Material Policy

## Changes to Public Hearings and Public Meetings during COVID-19 pandemic

Community participation is integral to the decision-making processes of the Commission.

For this to continue during the COVID-19 (Coronavirus) pandemic – considering strict bans on public gatherings and social distancing requirements – the Commission moved quickly to adopt innovative new ways to engage with interested individuals and/or groups and ensure their views on complex and contentious development applications were heard

In line with regulations introduced in response to the pandemic, the Commission moved its public meetings and hearings online. Commissioners hosted what were previously ‘town hall-style’ events from a broadcast studio with registered speakers presenting via telephone or videoconference. In the interests of openness and transparency, proceedings were livestreamed, and full transcripts published on the Commission’s website.

This online form of community consultation has worked very well, although it has involved some temporary compromises, such as reverting to fixed time for speakers, typically of between five and 15 minutes. This is a matter that the Auditor-General for NSW had criticised in a report in 2017. Post-COVID, the Commission will revert to its practice introduced in 2018 in response to the Auditor-General’s comments of allowing speakers to (within reason) nominate how long they would like to speak.

## FINANCES

The Department of Planning, Industry & Environment managed the Commission’s finances in 2019-20. The Department’s audited financial statements include the Commission.

## GIPA ACT REQUESTS

The Commission received one formal request under the *Government Information (Public Access) Act 2009* during 2019-20. See **Table 4**.

## COMPLAINTS

The Commission appreciates public feedback on its processes and considers them carefully in accordance with its ‘*Complaints Management Policy*’, available on its website.

It should be noted that objections to a development proposal or comments on the outcome of a project are not considered as formal complaints for complaints handling and management purposes. Rather they are dealt with as part of the applicable determination or advice process that applies to the relevant matter. The Commission received three formal complaints in 2019-20. See **Table 5**.

## PRIVACY

The Commission’s ‘Privacy Statement’ is published on its website. The statement explains how the Commission obtains and uses personal information.

## LEGAL PROCEEDINGS

There were a number of legal actions in relation to determinations made by the Commission which were commenced in 2019-20. See **Table 6**.



Table 4 Requests under the GIPA Act 2009 received in 2019-20.

Project / Subject	Date received	Applicant	Acknowledged	Due	Response sent	Status
Rix's Creek	28 October 2019	Environmental Defender's Office	28 October 2019	16 December 2019	20 December 2019	CLOSED

Table 5 Formal complaints received by the Commission in 2019-20.

Project / Subject	Date received	Complainant	Action Taken	Response sent	Status
Rix's Creek Mod 10	26 July 2019	Ms Deidre Olofsson	Referred to DPIE Compliance Team	1 August 2019	Closed – complaint not upheld
Boggabri Mod 7	28 September 2019	Ms Elizabeth O'Hara	Referred to DPIE Compliance Team	16 October 2019	Closed
Rix's Creek	4 October 2019	Ms Deidre Olofsson	Response provided by IPC	22 October 2019	Closed – complaint not upheld

Table 6 Legal proceedings in 2019-20 relating to determinations made by the Commission.

Court proceedings	Project / Subject	Determination Date	Class of Appeal	Status	Date of Judgment
Australand Residential Edmondson Park Pty Ltd as trustee for Australand Residential (Edmondson Park) Trust v Minister for Planning & IPC (Land and Environment Court proceedings 32230 of 2020)	Edmondson Park Concept Plan Modification 8	7 September 2019	Class 1	In section 34 conciliation	N/A
AQC Dartbrook Management Pty Ltd v Minister for Planning (Land and Environment Court proceedings 346483 of 2019)	Dartbrook Coal Mine Modification 7	9 September 2019	Class 1	In section 34 conciliation	N/A
KEPCO Bylong Australia v IPC (Land and Environment Court proceedings 392909 of 2019)	Bylong Coal Project	18 September 2019	Class 4	Decision pending	N/A
Crookwell Development Pty Ltd v Independent Planning Commission (Land and Environment Court proceedings 123021 of 2020)	Crookwell III Wind Farm	25 October 2019	Class 1	Parties entered into section 34 agreement, appeal upheld	14 October 2020
Eric Rakowski trading as Residents Against Intermodal Developments Moorebank Incorporated v Department of Planning, Industry and Environment & Qube Holdings Ltd (Land and Environment Court proceedings 4407 of 2020)	Moorebank Intermodal Concept Stage 2	11 November 2019	Class 1	In section 34 conciliation	N/A
Australand Residential Edmondson Park Pty Ltd as trustee for Australand Residential (Edmondson Park) Trust v Minister for Planning & IPC (Land and Environment Court proceedings 32230 of 2020)	Edmondson Park Concept Plan Modification 8	7 September 2019	Class 1	In section 34 conciliation	N/A

# POLICIES AND PROCEDURES

## OTHER INFORMATION

Much of the information held by the Commission is available on its website, including the following:

- Code of Conduct
- Procedural guidelines
- Media releases
- Directions from the Minister
- Notices of public meetings and hearings
- Submissions / written comments on projects
- Commission reports including advice, public hearing reports and determinations
- Past annual reports

Other information may be made available on request as detailed in the Commission's Access to Information document, available on its website.







# APPENDIX 1: OUR PEOPLE

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## Members of the Commission 2019-20



### Mary O'Kane AC, Chair of the Commission

Professor Mary O'Kane is the Chair of the Independent Planning Commission, a company director, and Executive Chairman of O'Kane Associates, a Sydney-based consulting practice specialising in government reviews and research and innovation matters.

She is also Chair of the boards of Aurora Energy Pty Ltd and the Space Environment Management Cooperative Research Centre. As well, she is a director of the Innovative Manufacturing Cooperative Research Centre.

Professor O'Kane was NSW Chief Scientist & Engineer from 2008-2018. She was Vice-Chancellor of the University of Adelaide from 1996-2001. She is a former Chair of the board of

the Australian Centre for Renewable Energy, a former member of the Commonwealth's Review of the National Innovation System, the Australian Research Council and the Cooperative Research Centres Committee, the board of FH Faulding & Co Ltd and the board of CSIRO.

She is a fellow of the Australian Academy of Technology and Engineering and an Honorary Fellow of Engineers Australia. Professor O'Kane has been Chair of the Independent Planning Commission since February 2018.



### Carol Austin

Carol Austin has tertiary qualifications in Economics and Science. Over the past 30 years, Carol has held Senior Management/Chief Economist roles in the finance industry in both the public and private sectors.

She has also served on a number of boards including the Future Fund, the Tasmanian Public Finance Corporation and the Port of Melbourne Authority.

Carol is currently a director of HSBC Bank Australia and the Grattan Institute.

She was appointed to the former Planning Assessment Commission in 2017 and is a current member of the Independent Planning Commission.



### Professor Snow Barlow

Professor Snow Barlow is an agricultural scientist with a Masters of Rural Science from the University of New England and a PhD in soil-plant-water relations from Oregon State University. He is an Emeritus Professor at the University of Melbourne.

Snow has had a significant involvement with the natural resources issues of Australian agriculture and chairs the Victorian Endowment for Science, Knowledge and Innovation. He is a member of the Australian Rural Leadership Foundation Board and the Research Advisory Committee of the Australian Farm Institute.

He is a fellow of the Australian Academy of Technological Sciences and Engineering and the Australian Institute of Agricultural Science and Technology. He has also served on the Prime Minister's Science, Engineering and Innovation Council.

Snow has been a member of the Independent Planning Commission since August 2018 and is Chair of the Mining and Petroleum Gateway Panel, which is a subcommittee of the Commission.





### Ross Carter

Ross Carter has over 30 years of experience in the design and implementation of policy and regulation. His experience traverses a wide spectrum of environmental management spheres including environment protection, biodiversity conservation, natural resource management, energy, energy efficiency, climate change, and Aboriginal cultural heritage.

Ross' roles have ranged from field-based regulatory operations in rural and regional areas to senior executive positions at both state and national levels. His senior executive roles have included key leadership, governance and decision-making roles in significant independent regulatory institutions, for example as Executive Director Sydney Region with the NSW EPA

and as Executive General Manager Reporting and Carbon Markets with the Australian Clean Energy Regulator.

Ross holds a Bachelor of Applied Science, a Graduate Diploma in Environmental Management, and a Master of Science with Distinction in environmental management (for research into regulatory practice at the University of Otago). He is a Graduate of the Australian Institute of Company Directors and is accredited as an Independent Commissioner under the NZ Resource Management Act.

He was appointed to the former Planning Assessment Commission in 2015 and is a current member of the Independent Planning Commission.



### Soo-Tee Cheong

Soo-Tee Cheong is an architect and urban planner. A fellow of the Australian Institute of Architects, Soo-Tee has over 45 years' experience in architecture and planning design as well as building construction and property development.

Soo-Tee was the chair of Design Review Panel of Botany Bay City Council for 17 years from 1999 to 2017. He sat on the board of Directors of various

mining and resources companies. He is a former Deputy Mayor, Councillor of Lane Cove Council.

Soo-Tee was appointed to the former Planning Assessment Commission in November 2017 and is a current member of the Independent Planning Commission.



### Professor Alice Clark

Professor Alice Clark holds a Bachelor of Science and a Master of Science in Economic Geology. She is the Deputy Director - Strategic Planning at the Sustainable Minerals Institute within the University of Queensland, proprietor of Cdek Geological and Mining Services and is a registered primary producer in NSW.

Alice is also a member of the Australian Institute of Company Directors and a Fellow of the

Australian Institute of Mining and Metallurgy (AusIMM). She held the role of President of the AusIMM in 2011 and 2012.

Alice has been a member of the Independent Planning Commission since July 2018 – and also sits on the Mining and Petroleum Gateway Panel, a subcommittee of the Commission.

# APPENDIX 1: OUR PEOPLE



## Peter Cochrane

Peter Cochrane was Director of National Parks and head of Parks Australia from 1999-2013. From 1994-99, Peter was Deputy Executive Director of the Australian Petroleum Production and Exploration Association.

Peter is currently a director of Ecotourism Australia, Tangaroa Blue Foundation and Earthwatch Australia Institute.

He chairs the Steering Committee of the National Environmental Science Program's Marine Biodiversity Hub, the board of the Australian Tropical Herbarium and the Blue Mountains

World Heritage Institute. He is a member of the Steering Group of the Protected Area Learning and Research Collaboration, and the National Benefit Assessment Panel for the Marine National Facility. He was elected in 2016 as a member of the Council and Bureau of the International Union for Conservation of Nature based in Switzerland.

Peter was appointed to the former Planning Assessment Commission in August 2017 and is a current member of the Independent Planning Commission.



## Alan Coutts

Alan Coutts worked for over 35 years in the NSW public sector and has extensive experience in the resources, energy and infrastructure sectors.

Alan has held a number of Director General and Chief Executive Officer positions including Director General of the Department of Transport, Director General of the Department of Mineral Resources and CEO of the Rural Assistance Authority and the NSW Food

Authority. He has also held a number of board appointments including the State Rail Authority, State Transit Authority, Coal Compensation Board, Mine Subsidence Board and Rural Assistance Authority.

Alan was appointed to the former Planning Assessment Commission in 2013 and was a member of the Independent Planning Commission until December 2019.



## Peter Duncan AM

Peter Duncan has over 40 years' experience in transport and infrastructure working at local, state and national levels. He has held various senior public sector roles including in local government, Premier and Cabinet, Primary Industries and for the Olympic Coordination Authority.

Peter has worked as Chief Executive in areas such as roads, infrastructure, forestry, parks, maritime, technology and services. He currently chairs the Australian Road Research Board and is an independent chair within The University of Sydney and NSW Corrective Services.

He is also an advisor to the Victorian State Government on infrastructure and delivery as a member of the Office of Projects Victoria board and was member of the Commonwealth Transport and Infrastructure Council for five years.

Peter is a National Fellow of Institute of Public Administration Australia and a Companion of The Institution of Engineers Australia.

He was appointed to the former Planning Assessment Commission in August 2017 and is a current member of the Independent Planning Commission.



### Professor Chris Fell AM

Professor Chris Fell AM is a chemical engineer by training with degrees from UNSW and Cambridge University. He is a former Dean of Engineering and Deputy Vice-Chancellor of the University of New South Wales.

Chris' expertise lies in separation technology, water treatment, the environment and the handling of chemicals. He was co-inventor of the technology that led to low pressure membrane

microfiltration for the reclamation of water, now a major international enterprise.

He is a former member of the Prime Minister's Science, Engineering and Innovation Council and current consultant to government on environmental matters.

Chris has been a member of the Independent Planning Commission since August 2018.



### George Gates

George Gates has had a 40-year career in hydrogeology and was, until March 2014, Director of Water Management at the NSW Office of Water.

George has extensive knowledge of the State's groundwater systems and has developed a number of groundwater policies for NSW. He has extensive experience in groundwater connectivity, a detailed understanding of public policy and was the President of the NSW

Chapter of the International Association of Hydrogeologists from 1994-2004.

In 2013, he was awarded the Public Service Medal for his contribution to water management in NSW.

George was a member of the Independent Planning Commission from July 2018 to October 2019 – and also sat on the Mining and Petroleum Gateway Panel, a subcommittee of the Commission.



### John Hann

John Hann has over 30 years' experience in statutory land use planning, covering both the public & private sectors.

John is a Churchill Fellow & former construction materials Industry Association Planning Chair. For the past 16 years, he has focused on statutory approval processes across the broad range of Australian jurisdictions, including environmental assessment, indigenous relationships & community engagement.

John was appointed to the former Planning Assessment Commission in 2015 and is a current member of the Independent Planning Commission. He is also Chair of the Commission's Risk and Compliance Committee.

# APPENDIX 1: OUR PEOPLE



## Catherine Hird

Catherine Hird has 40 years of experience in soil survey and land capability classification and is engaged by multiple government agencies to provide scientific assessments to create practical designs for schemes that apply waste products to land.

Catherine holds a Master of Applied Science in the specialist area of geographical information systems, as well as an honours degree in agricultural science with a major in soil science.

She has been awarded the highest level of Certified Practising Soil Scientist by the Soil Science Society of Australia.

Catherine has been a member of the Independent Planning Commission since July 2018 – and also sits on the Mining and Petroleum Gateway Panel, a subcommittee of the Commission.



## Andrew Hutton

Andrew Hutton has an undergraduate degree in Natural Resource Management and a Masters in Environmental and Business Management.

Andrew has 20 years' broad environmental consulting experience in the agriculture, mining and extractive industry sectors. His early career included working on mines as a site-based Environmental Manager, with the last 12 years working as an environmental management consultant.

Andrew previously held the position of General Manager of a small multi-disciplinary Environmental Consultancy based in Newcastle, prior to it being acquired by SLR Consulting Australia Pty Ltd in 2012. He currently holds the

position of Technical Director and is an Executive on the Asia Pacific Management Team.

Andrew has experience in major project Environmental Impact Assessment, regulatory approvals, licensing and permitting, mine closure planning and rehabilitation, stakeholder consultation, major project and life of project risk assessment, Environmental Management Systems and environmental compliance and due diligence auditing.

He was appointed to the former Planning Assessment Commission in 2015 and is a current member of the Independent Planning Commission.

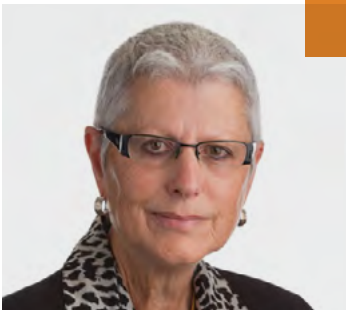


## Gordon Kirkby

Gordon Kirkby has over 25 years of experience in planning and environmental impact assessment in both the State Government and the private sector.

For the past decade, Gordon has been a Director of a major urban development services consultancy. He is the Chair of the Western NSW Joint Regional Planning Panel.

Gordon was appointed to the former Planning Assessment Commission in 2014 and was a member of the Independent Planning Commission until February 2020.



### Robyn Kruk AO

Robyn Kruk AO has broad experience at chief and senior executive level both in the State and Commonwealth sectors.

She has represented NSW in Commonwealth/ State negotiations relating to intergovernmental reform in areas including environmental sustainability, biodiversity, health, housing, forestry and climate change.

Robyn has developed and implemented legislation relating to water resources management and reform at both state and national levels, environmental planning and assessment, major project approvals and endangered species protection.

She has held statutory and regulatory responsibility for health and environmental matters

and major projects at State and national level.

Robyn was the CEO and Commissioner of the National Mental Health Commission; Secretary of the Department of Sustainability, Environment, Water, Population and Communities (Australian Government); Secretary of the Department of Environment, Water, Heritage and the Arts (Australian Government); Director General of the Department of Premier and Cabinet (NSW Government), Director General of NSW Health and Director General of the National Parks and Wildlife Service.

She joined the former Planning Assessment Commission in 2014 and was a member of the Independent Planning Commission until September 2019.



### Dr Ian Lavering

Dr Ian Lavering is a geologist with extensive experience in geological mapping and the impact of resource development in major agricultural regions of Western Australia.

He has also provided advice to Commonwealth agencies on onshore and offshore petroleum drilling and environmental management and is experienced in the potential impacts on aquifers from drilling activities.

His most recent professional positions include: Principal Geoscientist with the Petroleum and Greenhouse Gas Advice Group of Geoscience Australia (a Commonwealth agency); Adjunct Professor in Sustainable Energy Management at the University of NSW; and Director of Energy and Environment Management Pty Ltd.

Dr Lavering was a member of the Commission until July 2019 – and also sat on the Mining and Petroleum Gateway Panel, a subcommittee of the Commission.



### Dianne Leeson

Dianne Leeson is a former senior executive of the NSW Public Service and urban planner whose extensive experience includes providing high level and strategic advice on major infrastructure strategy and delivery and urban renewal projects.

Dianne is a qualified town planner with a Masters in Urban and Regional Planning (University of Sydney). She is currently a Board Member of Infrastructure Australia and of Health Infrastructure NSW, and member of audit and risk committees for

Fire & Rescue NSW (chair), Infrastructure Australia, and Infrastructure NSW. Dianne is also a member of the Communities Plus Advisory Panel (Land and Housing Corporation NSW) and of Sydney University's Building and Estates Committee.

Dianne was appointed to the former Planning Assessment Commission in August 2017 and is a current member of the Independent Planning Commission.

# APPENDIX 1: OUR PEOPLE



## Wendy Lewin

Wendy Lewin is a Fellow of the Australian Institute of Architects and currently heads her own architecture studio. Since graduating in architecture from the University of Sydney, Wendy has held leading positions in private practice and is the recipient of state, national and international awards for her built work and contribution to architecture, education and the profession.

Wendy's projects include residential, cultural and educational facilities. She contributes to the public discourse on architecture through her varied advisory and curatorial roles - national symposiums, and national and international exhibitions - was a Creative Director for the 2008

Australian exhibition at the Venice Architecture Biennale and Curator of the current architecture exhibition for 'Australia Now' 2018, Tokyo for the Department of Foreign Affairs and Trade.

Wendy is committed to design education and for over 30 years has taught at various universities including The University of Sydney, UNSW Sydney and UTS, was a visiting Professor at Hong Kong University, and has chaired and participated in numerous state, national and international architectural design competition juries.

She has been a member of the Independent Planning Commission since August 2018.



## Professor Zada Lipman

Professor Zada Lipman is an Emeritus Professor in the School of Law at Macquarie University and has written extensively on environmental law.

Over the past 30 years, Zada has taught a number of environmental subjects especially pollution law, planning law, coastal adaptation law and international environmental law. She currently teaches in the Master of Laws program at Macquarie University and The University of Sydney.

She was formerly the Director of the Centre for Environment Law and the Director for Conflict and

Environmental Dispute Resolution at Macquarie University. She was a member of the executive of the Australasian Law Teachers Association and served as a Director of the Environmental Defender's Office (NSW).

Zada has been admitted as a barrister in New South Wales and previously practised as an advocate in South Africa.

She was appointed to the former Planning Assessment Commission in 2015 and is a current member of the Independent Planning Commission.



## Professor Helen Lochhead

Professor Helen Lochhead is former Dean, Faculty of Built Environment, at UNSW Sydney. An architect, landscape architect and urban designer, she combines teaching, research, practice and advisory roles.

Helen's career has focused on the inception, planning, design and delivery of complex multidisciplinary projects ranging from a city-wide improvements programs to major urban regeneration projects.

Helen has held senior roles in the NSW government, including Deputy Government Architect, and

Executive Director roles at Sydney Harbour Foreshore Authority and Sydney Olympic Park Authority.

Notable appointments include the National Board of the Australian Institute of Architects, the AIA Foundation, Central Sydney Planning Committee, the ACT Planning and Land Council, the NSW Heritage Council and competition juries and Design Review Panels across Australia.

She was appointed to the former Planning Assessment Commission in August 2017 and is a current member of the Independent Planning Commission.



### Professor Richard Mackay AM

Professor Richard Mackay AM has worked in cultural heritage management for more than 30 years. He was a founding Partner of GML Heritage Pty Ltd, and is currently Director of Possibilities at Mackay Strategic Pty Ltd and an Adjunct Professor at La Trobe University.

Richard is currently an ICOMOS cultural advisor to the World Heritage Committee and immediate past Chair of the Australian World Heritage Advisory Committee and the Greater Blue Mountains World Heritage Area Advisory Committee. He was responsible for the 'Heritage' theme of the 2016 and 2011 Commonwealth State of the Environment reports.

Richard is a member of the National Executive Committee of Australia ICOMOS, and former member of the Heritage Council of NSW. He received the Australian Heritage Council 'Sharon Sullivan Award' for his contribution to Australia's national heritage and is a Member in the General Division of the Order of Australia for services to archaeology and cultural heritage.

He was appointed to the former Planning Assessment Commission in August 2017 and is a current member of the Independent Planning Commission.



### Ilona Millar

Ilona Millar is an environmental and projects lawyer with over 17 years' experience in natural resource management law, environmental markets, climate law and policy.

Ilona is a visiting Fellow at the ANU College of Law at the Australian National University where she teaches the international climate change law course. She has previously taught environmental law and lectured on water markets in the environmental markets course at UNSW.

Ilona is currently a Special Counsel at Baker & McKenzie and has previously been the Principal Solicitor of the Environmental Defender's Office (NSW).

She was appointed to the former Planning Assessment Commission in 2015 and is a current member of the Independent Planning Commission.



### Russell Miller AM

Russell Miller AM is a lawyer who has worked extensively in the transport sector. He is a Fellow of the Centre for Strategy and Governance and a consultant with Minter Ellison. He is a former Chair of the Minter Ellison firm and partner of many years standing.

Russell has served on a number of public sector boards, including the International Air Services Commission the National Electricity Code Administrator and the Australian Bureau of Meteorology.

He has been an Adjunct Professor at the Australian National University and a Senior Fellow at Melbourne University.

Russell was appointed to the former Planning Assessment Commission in August 2017 and is a current member of the Independent Planning Commission.

# APPENDIX 1: OUR PEOPLE



## Steve O'Connor

Steve O'Connor has expertise in planning and environmental science and has worked in the public sector at the State and local government level and as a consultant in the private sector.

Steve is a Fellow of the Planning Institute of Australia (PIA), a Registered Planner and served as Chair and as a member of the Alliance Leadership Team (ALT) for the Sydney Water Delivery Alliance.

He was appointed by the NSW Minister for the Environment to the Natural Resource Advisory Council, has been a Director of the PIA since 2013 and is currently the national President of PIA.

Steve was appointed to the former Planning Assessment Commission in 2015 and is a current member of the Independent Planning Commission.



## Tony Pearson

Tony Pearson is an experienced strategic and financial advisor, with a career of over 20 years across banking, corporate, infrastructure funds management, regulatory, and board roles.

Tony currently or has recently held non-executive positions with Regnan, International Grammar School, Aspire Mining, and Azarga Resources Group.

He was previously a Managing Director at HSBC, and prior to this held various senior executive roles with SouthGobi Resources, the Australian

Securities & Investments Commission, Citi and Westpac.

Tony also serves as an Ambassador for White Ribbon, has been admitted as a Member of the Australian Institute of Company Directors, and holds a B.Comm. (with Merit) from the University of NSW.

Tony was appointed to the former Planning Assessment Commission in August 2017 and is a current member of the Independent Planning Commission.



## Adrian Pilton

Adrian Pilton is an architect and landscape architect with over 45 years' experience in private and public practice. He holds master's degrees in architecture and landscape architecture and was a founding partner of the multi-disciplinary firm of Johnson Pilton Walker Pty Ltd.

Adrian has worked in Australia and Asia on a broad range of project types for both public and private clients, including major urban developments, highways, parks and significant national buildings. He is a Fellow of the Australian Institute of Architects and serves as a

Senior Counsellor. He is also a Fellow and former National President of the Australian Institute of Landscape Architects and currently serves on the National Honours Committee and the Finance, Risk Management and Audit Committee.

Adrian has been the President of the NSW Association of Consulting Architects and Chairmen of the NSW Building Design Professions Group.

He was appointed to the former Planning Assessment Commission in August 2018 and is a current member of the Independent Planning Commission.





### Geoff Sharrock

Geoffrey Sharrock has held a number of CEO, Director and senior management positions with coal companies in NSW. He holds university degrees in Geology and Economics.

In his early geological career, Geoff worked in petroleum and coal exploration. Over 40 years he has acquired an extensive working knowledge of coal exploration, development, expansion and mine operations. He has served on Australian and NSW Government and minerals council committees relating to coal research, environment and safety. He is a founder of the industry-funded coal research program, ACARP.

Geoff was a Councillor on Singleton Council from 2004 to 2008. He is Chair of the Broke Fordwich Private Irrigation District in the Hunter Valley. He is also a member of the Upper Hunter Air Quality Advisory Committee.

Geoff is an Honorary Fellow and former President of the Australasian Institute of Mining and Metallurgy (AusIMM) - a professional society comprising 14,000 members in the worldwide minerals industry.

He has been a member of the Independent Planning Commission since August 2018 – and sits on the Mining and Petroleum Gateway Panel, a subcommittee of the Commission.



### Annelise Tuor

Annelise Tuor has university degrees in both architecture and planning and is a Nationally Accredited Mediator. She was a Commissioner of the Land and Environment Court of NSW for 14 years and has previously held senior positions at the Council of the City of Sydney, where she managed the assessment of major development proposals and the preparation of planning policies.

Annelise has also worked in various branches of the Department of Planning and began her career as an architect and then a planner in private enterprise.

Annelise's experience in planning and environmental management is wide ranging, with particular expertise in statutory and strategic planning, urban design, heritage, planning law, as well as management, decision making and dispute resolution.

She was appointed to the former Planning Assessment Commission in August 2017 and is a current member of the Independent Planning Commission.



### Brett Whelan

Brett Whelan is an internationally respected agricultural scientist based at the University of Sydney.

An associate Professor, Brett's work and his interests are focused on strengthening the role of sustainable agricultural management within society.

He has a wide knowledge of general and production issues important to farmers, gained from more than 25 years of involvement in agriculture.

Brett was a member of the Independent Planning Commission until July 2019 – and also sat on the Mining and Petroleum Gateway Panel, a subcommittee of the Commission.

# APPENDIX 1: OUR PEOPLE



## Professor Garry Willgoose

Professor Garry Willgoose has focused on hydrogeomorphology for the last 20 years, with particular expertise in long term post mining rehabilitation forecasting/environmental management.

More recently, Garry's focus has been on soil and spoil properties pre and post mining.

He also provides high quality expertise in the long-term impacts of mining and groundwater impacts of coal seam gas.

Garry has been a member of the Independent Planning Commission since August 2018 – and sits on the Mining and Petroleum Gateway Panel, a subcommittee of the Commission.



## Dr Peter Williams

Dr Peter Williams holds degrees in geography, environmental planning, public policy, and law; he also has a doctorate in environmental law.

After 14 years' experience in planning policy and law in the private and public sectors, Peter joined the Faculty of the Built Environment at the University of New South Wales in 1993.

There he taught a number of environmental and planning law subjects and was Head of the Planning Program at UNSW between 2009 and 2012. Peter joined the Sydney Law School at the University of Notre Dame Australia at the beginning of 2017.

For over 25 years he has contributed to research in the field and has served on several State and local government committees. Peter is a member of the Specialist Accreditation Planning and Environment Law Advisory Committee of the Law Society of NSW and a Fellow of the Planning Institute of Australia.

He was appointed to the former Planning Assessment Commission in August 2017 and is a current member of the Independent Planning Commission.



## Chris Wilson

Chris Wilson has over 29 years' professional experience in both the private and public sectors and currently runs his own planning consultancy.

He is an experienced planner with a strong record for delivering to Government, industry and the wider community strategic advice on major projects, environmental impact assessment and land use planning matters.

Chris has been a member of the Independent Planning Commission since August 2018.



Commissioners John Hann (Panel Chair), Professor Chris Fell AM and Professor Zada Lipman conduct a site inspection for the Vickery Extension Project.





# APPENDIX 2: OUR WORK

# APPENDIX 2: OUR WORK

## STATUS OF CASES AS AT 30 JUNE 2019

### Symbols



Approved



In Progress



Public Hearing /  
Meeting was held



On Hold



Withdrawn



Written Comments  
were accepted



Refused



Advice/public hearing completed;  
project sent back to minister  
and/or secretary, department of  
planning, industry & environment

Ref	Case	LGA	Type	Capital Investment Value	Construction Jobs	Operational Jobs	Commissioner (Panel Chair)
A085-18	Crown Cemetery Development Varroville	Campbelltown		\$38,000,000	68	15	Dianne Leeson
A084-18	Crown Cemetery and Crematoria Development Wallacia	Penrith		\$24,500,000	75	15	Dianne Leeson
D532-18	Bylong Coal Project	Mid-Western Regional		\$302,000,000	665	470	Gordon Kirkby
D539-18	United Wambo Open Cut Coal Mine Project SSD 7142 and MOD3 & MOD16	Singleton		\$381,000,000	120	500	Tony Pearson
A096-18	St Leonards South Residential Precinct Planning Proposal	Lane Cove		N/A	N/A	N/A	Iлона Millar
D549-19	Dartbrook Coal Mine MOD7	Muswellbrook / Upper Hunter		\$71,000,000	26	88	Zada Lipman



## Symbols



Education



Resources (Mining/Gas)



Industrial



Advice (Gateway  
Determination  
Reviews etc)



Solar Farm



Retail/cultural/tourist



Commercial



Mixed Use  
development



Wind Farm

Commissioner	Commissioner	Date of referral	Community Participation	Determination/ Completion (incl. date)	Outcome	Total Processing Days
Ross Carter	Ross Carter	07-Jun-18		▶▶ 15-Jul-19	Advice provided supporting DPIE recommendation	381
Ross Carter	Adrian Pilton	07-Jun-18		▶▶ 12-Jul-19	Advice provided against DPIE recommendation	378
Wendy Lewin	Stephen O'Connor	04-Oct-18		✘ 18-Sep -19	Refused against DPIE recommendation	329
Robyn Kruk	Peter Williams	12-Nov-18		✔ 29-Aug-19	Approved with amendments DPIE's draft conditions	270
Peter Cochrane	Russell Miller	21-Nov-18	N/A	▶▶ 09-Jul-19	Advice provided against DPIE recommendation	210
Ross Carter	Peter Cochrane	29-Jan-19		✔ 09-Aug-19	Approved with amendments DPIE's draft conditions	186

# APPENDIX 2: OUR WORK

Ref	Case	LGA	Type	Capital Investment Value	Construction Jobs	Operational Jobs	Commissioner (Panel Chair)
D557-19	<b>Orange Grove Solar Farm</b>	Gunnedah		\$94,000,000	100	3	Chris Wilson
D350-15	<b>Crookwell III Wind Farm</b>	Upper Lachlan		\$120,000,000	40	6	Peter Duncan
D558-19	<b>Social Housing, 11 Gibbons St Redfern</b>	City of Sydney		\$49,850,000	50	20	Stephen O'Connor
D559-19	<b>Stevenson Library, The Scots College</b>	Waverley		\$28,860,000	418	N/A	Peter Williams
D560-19	<b>Moorebank Intermodal West – Concept Plan &amp; Stage 1 MOD1</b>	Liverpool		\$50,000,000	N/A	N/A	Dianne Leeson
D561-19	<b>Moorebank Intermodal West – Stage 2</b>	Liverpool		\$533,000,000	1100	750	Dianne Leeson
D562-19	<b>Ulan Coal MOD4</b>	Mid-Western Regional		\$40,000,000	N/A	N/A	Gordon Kirkby
D564-19	<b>Steelforce Warehouse Facility</b>	Liverpool		\$10,700,000	70	38	Chris Wilson
A103-19	<b>Gateway Determination Review Request Auburn LEP 2010</b>	Auburn		N/A	N/A	N/A	Peter Williams
D565-19	<b>Flyers Creek Wind Farm MOD4</b>	Blayney / Cabonne		\$300,000,000	100	10	
D566-19	<b>Rix's Creek South Continuation of Mining Project SSD 6300</b>	Singleton		\$43,790,000	N/A	Up to 217	Mary O'Kane









Commissioner	Commissioner	Date of referral	Community Participation	Determination/ Completion (incl. date)	Outcome	Total Processing Days
Andrew Hutton	Annelise Tuor	16-Apr-19		 25-Jul-19	Approved with amendments to DPIE's draft conditions	94
Zada Lipman	Adrian Pilton	23-Apr-19		 25-Aug-19	Refused in line with DPIE recommendation	182
Wendy Lewin		07-May-19	N/A	 10-Sep-19	Approved with amendments to DPIE's draft conditions	125
Carol Austin	Soo-Tee Cheong	08-May-19		 27-Aug-19	Approved with amendments to DPIE's draft conditions	110
Alan Coutts	John Hann	14-May-19		 31-Oct-19	Approved with amendments to DPIE's draft conditions	168
Alan Coutts	John Hann	14-May-19		 11-Nov-19	Approved with amendments to DPIE's draft conditions	179
Brett Whelan	Chris Fell	15-May-19		 16-Jul-19	Approved with amendments to DPIE's draft conditions	61
Russell Miller		03-Jun-19	N/A	 08-Jul-19	Approved with amendments to DPIE's draft conditions	34
Annelise Tuor		05-Jun-19	N/A	 02-Aug-19	Advice provided supporting DPIE recommendation	57
Alice Clark	Chris Fell	17-Jun-19	N/A	 22-Aug-19	Approved with amendments to DPIE's draft conditions	66
Tony Pearson	Andrew Hutton	20-Jun-19		 12-Oct-19	Approved with amendments to DPIE's draft conditions	113

# APPENDIX 2: OUR WORK

Ref	Case	LGA	Type	Capital Investment Value	Construction Jobs	Operational Jobs	Commissioner (Panel Chair)
D567-19	<b>Caltex Kurnell Refinery Conversion Works (SSD 5544 MOD 5)</b>	Sutherland		N/A	N/A	N/A	Mary O'Kane
A104-19	<b>Request for Gateway Determination Review of 2 Greenwich Rd Greenwich</b>	Lane Cove		N/A	N/A	N/A	Chris Wilson
D569-19	<b>Prestons Industrial Estate (SSD 7155 MOD 5)</b>	Liverpool		\$149,000,000	500	300	Chris Wilson
D570-19	<b>St Aloysius' College Redevelopment- SSD 8669</b>	North Sydney		\$70,000,000	407	339	Annelise Tuor
D571-19	<b>80 to 88 Regent Street Redfern Student Accommodation (SSD 9275)</b>	City of Sydney		\$38,900,000	170	4	Stephen O'Connor
D572-19	<b>Mundamia Residential Subdivision (SSD 7169)</b>	Shoalhaven		\$14,400,000	10	10	Ross Carter
D573-19	<b>Star Casino Redevelopment MOD 13</b>	City of Sydney		\$529,400,000	489	265	Dianne Leeson
D574-19	<b>ATP Locomotive workshop (Bays 5-15) MOD1</b>	City of Sydney		N/A	N/A	N/A	John Hann
D575-19	<b>ATP Locomotive workshop (Bays 1-4a) MOD1</b>	City of Sydney		N/A	N/A	N/A	John Hann
D577-19	<b>Sydney Zoo MOD 3</b>	Blacktown		N/A	N/A	N/A	Russell Miller
D576-19	<b>North Byron Parklands Cultural Events Site MOD 1 SSD 8169</b>	Byron		\$42,000,000	150	561	Richard Mackay



Commissioner	Commissioner	Date of referral	Community Participation	Determination/ Completion (incl. date)	Outcome	Total Processing Days
		27-Jun-19	N/A	 10-Jul-19	Approved	13
Russell Miller		08-Jul-19	N/A	 23-Sep-19	Advice provided against DPIE recommendation	77
		08-Jul-19	N/A	 14-Oct-19	Approved with amendments to DPIE's draft conditions	97
Chris Wilson	Soo-Tee Cheong	08-Jul-19		 20-Sep-19	Approved with amendments to DPIE's draft conditions	74
Carol Austin	Peter Williams	10-Jul-19	N/A	 04-Oct-19	Approved with amendments to DPIE's draft conditions	86
Chris Wilson		19-Jul-19	N/A	 23-Dec-19	Approved with amendments to DPIE's draft conditions	156
Adrian Pilton	Stephen O'Connor	25-Jul-19		 20-Nov -19	Refused in line with DPIE recommendation	117
Chris Fell		26-Jul-19	N/A	 10-Sep-19	Approved	46
Chris Fell		26-Jul-19	N/A	 10-Sep-19	Approved	46
Alan Coutts		30-Jul-19	N/A	 25-Nov-19	Approved	117
Stephen O'Connor		30-Jul-19	N/A	 17-Sep-19	Approved with amendments to DPIE's draft conditions	49












# APPENDIX 2: OUR WORK

Ref	Case	LGA	Type	Capital Investment Value	Construction Jobs	Operational Jobs	Commissioner (Panel Chair)
D578-19	<b>Elf Mushroom Farm Project and Substrate Plant CP 08_0255 MOD 2 and MP 08_0255 MOD 2</b>	Penrith		N/A	N/A	N/A	Snow Barlow
D579-19	<b>Edmondson Park Concept Approval MOD 8</b>	Liverpool		N/A	N/A	N/A	Helen Lochhead
D580-19	<b>White Rock Wind Farm MOD 6 (10_0160 MOD 6)</b>	Glen Innes Severn		\$300,000,000	200	2	Peter Cochrane
D581-19	<b>Barangaroo Residential Building R5 SSD 6966</b>	City of Sydney		\$145,850,000	200	10	John Hann
D582-19	<b>Gazcorp Industrial Estate SSD 5248</b>	Fairfield		\$174,500,000	1900	1500	Chris Wilson
D585-19	<b>Intercontinental Hotel Alterations and Additions SSD-7693</b>	City of Sydney		\$203,000,000	200	220	Chris Wilson
D584-19	<b>Wahroonga Estate Concept Plan MOD 8</b>	Ku-ring-gai		N/A	N/A	N/A	John Hann
D583-19	<b>Eraring Power Station Ash Dam Expansion MOD 1</b>	Lake Macquarie		N/A	N/A	400+	Peter Duncan
A105-19	<b>Gateway Determination Review Request for 112 and 134 School Lane, Southgate</b>	Clarence Valley		N/A	N/A	N/A	Chris Wilson
D586-19	<b>Qantas Flight Training Centre</b>	Botany Bay		\$165,370,000	220	149	John Hann
D587-19	<b>Glendell Coal Mine MOD 4</b>	Singleton		\$109,000,000	NA	300	Stephen O'Connor



Commissioner	Commissioner	Date of referral	Community Participation	Determination/ Completion (incl. date)	Outcome	Total Processing Days
		07-Aug-19	N/A	 04-Nov-19	Approved with amendments to DPIE's draft conditions	88
Soo-Tee Cheong		13-Aug-19		 08-Nov -19	Refused against DPIE recommendation	86
Adrian Pilton	Wendy Lewin	23-Aug-19		 13-Dec-19	Approved with amendments to DPIE's draft conditions	111
Mary O'Kane		26-Aug-19	N/A	 03-Oct-19	Approved with amendments to DPIE's draft conditions	38
Chris Fell	Wendy Lewin	02-Sep-19	N/A	 11-Nov-19	Approved with amendments to DPIE's draft conditions	69
Soo-Tee Cheong		30-Sep-19	N/A	 22-Jan-19	Approved with amendments to DPIE's draft conditions	103
Wendy Lewin	Russell Miller	01-Oct-19				
Alice Clark		01-Oct-19	N/A	 23-Dec-19	Approved with amendments to DPIE's draft conditions	82
Stephen O'Connor		28-Oct-19	N/A	 17-Dec-19	Advice provided supporting the DPIE recommendation	50
		11-Nov-19	N/A	 29-Nov-19	Approved	18
Zada Lipman	Chris Fell	03-Dec-19		 04-Mar-20	Approved with amendments to DPIE's draft conditions	81








# APPENDIX 2: OUR WORK

Ref	Case	LGA	Type	Capital Investment Value	Construction Jobs	Operational Jobs	Commissioner (Panel Chair)
A106-19	<b>Gateway Determination Review Request for 9844 Pacific Highway, Bulahdelah</b>	Mid Coast		N/A	N/A	N/A	John Hann
D588-19	<b>New England Solar SSD-9255</b>	Uralla		\$768,000,000	700	15	Andrew Hutton
D591-20	<b>Nords Wharf Concept Approval MOD 1</b>	Lake Macquarie		N/A	N/A	N/A	Chris Wilson
D589-20	<b>Kurnell Refinery Conversion MOD 6 - Extension of the ACS Management Works Period</b>	Sutherland		N/A	N/A	N/A	Mary O'Kane
D592-20	<b>Elf Mushroom Farm and Substrate Plant Project MOD 3</b>	Penrith		N/A	N/A	N/A	Snow Barlow
D593-20	<b>Santa Sophia Catholic College (New School) SSD-9772</b>	The Hills		\$123,000,000	2000	130	Ilona Millar
D596-20	<b>Genesis Waste Management Facility MP 06_0139 MOD 6</b>	Blacktown		N/A	N/A	N/A	Peter Williams
D597-20	<b>SCEGGS Darlinghurst Concept and Stage 1 SSD 8993</b>	City of Sydney		\$ 49,565,022	480-690	0	Chris Wilson
A107-20	<b>Gateway Determination Review Request for 30 to 62 Barcom Avenue, Darlinghurst</b>	City of Sydney		N/A	N/A	N/A	Chris Wilson
A108-20	<b>Gateway Determination Review Request - 149 Livingstone Avenue, Pymble</b>	Ku-ring-gai		N/A	N/A	N/A	Dianne Leeson
A109-20	<b>Gateway Determination Review Request for Cabramatta Town Centre East (PP_2018_FAIRF_003_00)</b>	Fairfield		N/A	N/A	N/A	Richard Mackay



Commissioner	Commissioner	Date of referral	Community Participation	Determination/ Completion (incl. date)	Outcome	Total Processing Days
Peter Williams		18-Dec-19	N/A	 31-Jan-20	Advice provided against DPIE recommendation	33
Zada Lipman	Snow Barlow	20-Dec-19		 09-Mar-20	Approved with amendments to DPIE's draft conditions	69
Wendy Lewin	Stephen O'Connor	14-Jan-20		 12-Mar-20	Approved	57
		14-Jan-20	N/A	 21-Jan-20	Approved	7
		16-Jan-20	N/A	 16-Mar-20	Approved with amendments to DPIE's draft conditions	59
Tony Pearson	Peter Williams	27-Feb-20		 21-Apr-20	Approved with amendments to DPIE's draft conditions	54
Carol Austin	Wendy Lewin	05-Mar-20		 29-Apr-20	Approved with amendments to DPIE's draft conditions	55
Helen Lochhead		18-Mar-20		 22-May-20	Approved with amendments to DPIE's draft conditions	65
		07-Apr-20	N/A	 01-May-20	Advice provided supporting DPIE recommendation	24
Wendy Lewin		17-Apr-20	N/A	 12-May-20	Advice provided supporting the DPIE recommendation	25
Peter Williams		27-Apr-20	N/A	 22-May-20	Advice provided supporting DPIE recommendation	25

# APPENDIX 2: OUR WORK

Ref	Case	LGA	Type	Capital Investment Value	Construction Jobs	Operational Jobs	Commissioner (Panel Chair)
D598-20	<b>SSD 9649 Doncaster Ave Student Accommodation, Randwick</b>	Randwick		\$24,000,000	78	8	Ilona Millar
D600-20	<b>Eastern Creek Business Hub - Modification to Concept Approval (SSD 5175 MOD 5) and SSD 8858 Eastern Creek Retail Centre Lot 1</b>	Blacktown		N/A	N/A	N/A	Adrian Pilton
D601-20	<b>Brandy Hill Expansion Project SSD-5899</b>	Port Stephens / Maitland		\$22,500,000	N/A	31	Peter Duncan
A110-20	<b>Gateway Determination Review Request for secondary dwellings in rural zones, The Hills</b>	The Hills		N/A	N/A	N/A	Chris Wilson
PH002-20	<b>Vickery Mine Extension Project</b>	Narrabri / Gunnedah		\$607,000,000	0	450	John Hann
D602-20	<b>Chain Valley (SSD 5465 MOD 3) and Mannering (MP 06_0311 MOD 5)</b>	Central Coast		\$65,000,000	N/A	249	Peter Cochrane
PH001-20	<b>Narrabri Gas Project</b>	Narrabri		\$3,600,000,000	1,300	200	Stephen O'Connor

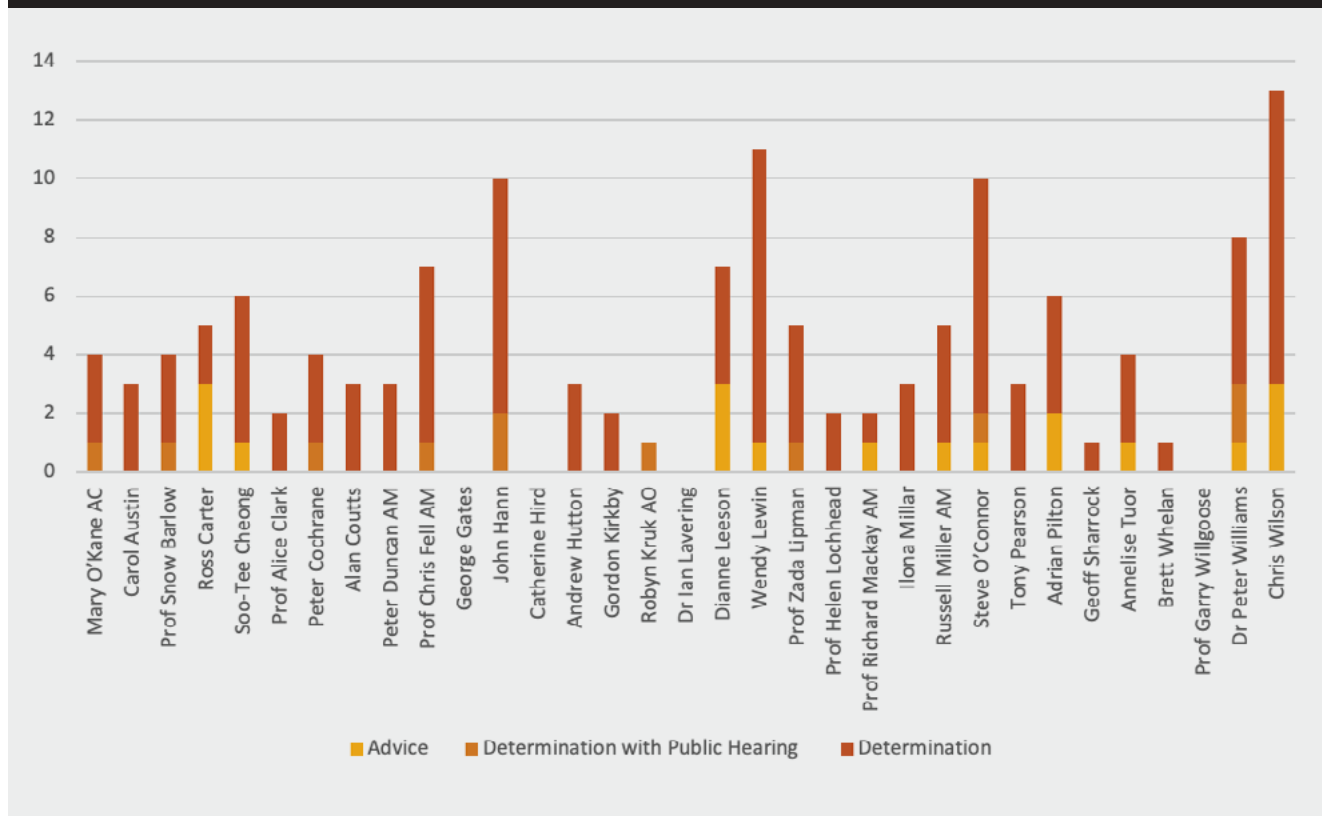




Commissioner	Commissioner	Date of referral	Community Participation	Determination/ Completion (incl. date)	Outcome	Total Processing Days
Dianne Leeson		28-Apr-20		 21-May-20	Approved with amendments to DPIE's draft conditions	23
Soo-Tee Cheong		12-May-20	N/A	 15-Jun-20	Approved with amendments to DPIE's draft conditions	34
Annelise Tuor	Stephen O'Connor	18-May-20			Approved with amendments to DPIE's draft conditions	59
Soo-Tee Cheong		18-May-20	N/A	 10-Jun-20	Advice provided supporting DPIE recommendation	23
Zada Lipman	Chris Fell	20-May-20				
Geoff Sharrock		28-May-20	N/A	 26-Jun-20	Approved with amendments to DPIE's draft conditions	29
John Hann	Snow Barlow	12-Jun-20				

# APPENDIX 2: OUR WORK

Commissioner caseload 2019-20



COMMISSIONER APPOINTMENTS BY CASE FUNCTION

Commissioner	Advice	Determination with Public Hearing	Determination	Total cases
Mary O'Kane AC		1	3	4
Carol Austin			3	3
Prof Snow Barlow		1	3	4
Ross Carter	3		2	5
Soo-Tee Cheong	1		5	6
Prof Alice Clark			2	2
Peter Cochrane		1	3	4
Alan Coutts			3	3
Peter Duncan AM			3	3



### COMMISSIONER APPOINTMENTS BY CASE FUNCTION

Commissioner	Advice	Determination with Public Hearing	Determination	Total cases
Prof Chris Fell AM		1	6	7
George Gates				0
John Hann		2	8	10
Catherine Hird				0
Andrew Hutton			3	3
Gordon Kirkby			2	2
Robyn Kruk AO		1		1
Dr Ian Lavering				0
Dianne Leeson	3		4	7
Wendy Lewin	1		10	11
Prof Zada Lipman		1	4	5
Prof Helen Lochhead			2	2
Prof Richard Mackay AM	1		1	2
Ilona Millar			3	3
Russell Miller AM	1		4	5
Steve O'Connor	1	1	8	10
Tony Pearson			3	3
Adrian Pilton	2		4	6
Geoff Sharrock			1	1
Annelise Tuor	1		3	4
Brett Whelan			1	1
Prof Garry Willgoose				0
Dr Peter Williams	1	2	5	8
Chris Wilson	3		10	13



**New South Wales Government**  
Independent Planning Commission